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Date: Thursday, 21 January 2021

SUPPLEMENTARY AGENDA

To: All Members of the Cabinet

You are summoned to attend a meeting of the Cabinet to be held on **Thursday**, **28 January 2021 at 4.30 pm by Conference Call.** Access credentials will be sent to Members separately

The public parts of the meeting will be streamed from the Council's website on its 'You Tube' channel.

Virtual Attendance and Hybrid Meetings

I have provided the Leader and Deputy Leader with advice on the holding of "hybrid" meetings outlining the risks including to employees dealing with the Chamber and to Members. Hybrid meetings are those where some attendance is in person in the Council Chamber and some is virtual. I would encourage you all to attend virtually. Accordingly if you attend in person you will be deemed to have accepted the following disclaimer as applying.

Risk Assessment Disclaimer

When attending this meeting in person, I confirm that I have read and understood the contents of each of the following risk assessments and agree to act in line with its content.

□ RA – Return to Work Mill Lane Covid 19 V13

☐ Mill Lane Coronavirus Control Measures V8

Both documents have been emailed to Members and are available on the Modern.Gov App library.

The same advice is given to officers who are also encouraged to participate in the meeting remotely.

Yours sincerely

Sarah Skeuberg

Joint Head of Corporate Governance and Monitoring Officer

AGENDA

6 <u>Medium Term Financial Plan 2020/21 - 2024/25</u> (Pages 3 - 22)

Report of Councillor P Parkin, Portfolio Holder for Finance.



Polish

French

We speak your language

Mówimy Twoim językiem

Nous parlons votre langue

Spanish *Hablamos su idioma*

Slovak *Rozprávame Vaším jazykom*

Chinese 我们会说你的语言 If you require this agenda in large print

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North East Derbyshire District Council

Cabinet

28 January 2021

Medium Term Financial Plan 2020/21 to 2024/25

Report of Councillor P Parkin, Portfolio Holder for Finance

This report is public

Purpose of the Report

- To seek approval of the Current Budget for 2020/21 and Original Budget for 2021/22 for the General Fund, Housing Revenue Account and Capital Programme as part of the Council's Medium Term Financial Plan covering the years 2020/21 to 2024/25.
- To provide Elected Members with an overview of the Council's financial position in order to inform the decision making process.

1 Report Details

Introduction

- 1.1 This report presents the following budgets for Members to consider:
 - General Fund Appendix 1 and 2
 - Housing Revenue Account (HRA) Appendix 3
 - Capital Programme Appendix 4

In particular financial projections are provided for:

- 2020/21 Current Budget this is the current year budget, revised to take account of any changes during the financial year that will end on 31 March 2021.
- 2021/22 Original Budget this is the proposed budget for the next financial year starting 1 April 2021. For the General Fund, this is the budget on which the Council Tax will be based. The HRA budget also includes proposals on increases to rents and charges.
- 2022/23 to 2024/25 Financial Plan In accordance with good practice the Council agrees its annual budgets within the context of a Medium Term

Financial Plan (MTFP). This includes financial projections in respect of the next three financial years for the General Fund, HRA and Capital Programme.

1.2 Once Cabinet has considered this report and the appendices, the recommendations agreed will be referred to the Council meeting of 1 February 2021 for members' consideration and approval.

General Fund

2020/21 Current Budget

- 1.3 In February 2020, Members agreed a budget for 2020/21 to determine Council Tax. At this time there was a requirement to achieve efficiencies of £0.217m to balance the budget.
- 1.4 The Covid-19 pandemic has inevitably had a detrimental impact on the Council's 2020/21 budget. The main concern has been income lost from fees and charges, predominantly within Leisure Services but also within other services such as MOT testing and commercial waste collection. Growth from Business Rates is also expected to be considerably lower than in previous years. Government grant of £1.44m has been received to assist with the continued delivery of council services and in addition the Government's income compensation scheme will compensate us for a proportion of the income we expect to lose from independently generated sources such as our leisure centres.
- 1.5 The Revised Budget was considered by Cabinet at its meeting on 8 October 2020. There have been no material changes to the budget position since this time.
- 1.6 The final position will clearly be dependent on the actual financial performance out-turning in line with the revised budgets and there may be further budget changes required as the year progresses. As additional expenditure this year is largely covered by the Covid grant received from the Government and with further assistance from the income compensation scheme expected, a balanced position is anticipated in 2020/21. Should any surpluses arise, they will be transferred to the Resilience Reserve to assist with future budget pressures.

2021/22 Original Budget and 2022/23 - 2024/25 Financial Plan

1.7 The proposed budget for 2021/22 currently shows a shortfall of £0.133m and the Council's first priority will be to balance next year's budget. However, given the scale of the challenge that faces the Council in future years it is important to ensure these savings are secured by underlying reductions in expenditure or increases in income. The Covid pandemic has made it hugely challenging to maintain momentum on the growth and transformation agenda this year and this will become a priority in 2021. This will put us in a better position to secure the projected financial savings needed over the medium term financial plan. Further

- shortfalls forecast for future years are £1.055m in 2022/23, £1.855m in 2023/24 and £2.610m in 2024/25 (**Appendix 1**).
- 1.8 Table 1 below shows the current position then identifies savings that it is anticipated will be removed from the budget during the year along with aspirational savings that are not yet realisable but will be addressed through the Transformation Programme:

Table 1

	2020/21 Estimated Outturn	2021/22 Original Budget	2022/23 Forecast	2023/24 Forecast	2024/25 Forecast
Efficiency Target/Budget Shortfall - MFTP	£000 217	£000 133	£000 1,055	£000 1,855	£000 2,610
Efficiencies Identified to date *	217	(200)	(200)	(200)	(200)
Current Budget Shortfall (Surplus)	0	(67)	855	1,655	2,410
Efficiencies identified not yet realised:					
Forecast Transformation Savings	0	0	(331)	(543)	(659)
Proposed Council tax increase 2021/22	0	(117)	(117)	(117)	(117)
Forecast Budget Shortfall (Surplus)	0	(184)	407	995	1,634

^{*} Each year the budget is based on a full establishment so a vacancy savings target of £0.200m has been included as an efficiency. This will be monitored and savings removed from the budget throughout the year.

1.9 The main factors taken into account in developing the Council's financial plans are set out below.

Level of Government Funding

1.10 The current financial year (2020/21) is a one year extension of the four year settlement announced in December 2015. As a result of the Covid pandemic, the spending review has been delayed until 2022/23 meaning that the 2021/22 budget is also a rollover from the previous settlement. The impact of national funding changes including the Fair Funding Review and Business Rates reset that were expected to affect the 2021/22 budget have therefore been further delayed until 2022/23.

1.11 This relieves some pressure on the 2021/222 budget but assumptions have continued to be made where sufficient information is available to do so for future years in the medium term financial plan as follows:

New Homes Bonus

- 1.12 The rollover of the current settlement however means that New Homes Bonus will once again be awarded in 2021/22 generating income of £0.360m. This is for one year only, no legacy payments will be made.
- 1.13 New Homes Bonus is not confirmed beyond 2021/22 and the Government has been clear that it will not continue into the next spending review period. So, estimates for 2022/23 onwards exclude any new allocations for new homes bonus. This loss of funding creates a significant budget pressure in the future years of the medium term financial plan.

Fair Funding Review

- 1.14 Although a delay to implementation has been confirmed it is too early to say with any clarity what the impact of the Fair Funding Review will be. Financial modelling continues to show that resources will be directed to councils based on "highest need" which will impact negatively on most shire districts.
- 1.15 The risk of losses from the Fair Funding Review is also much greater for those councils who can raise income from council tax. This puts a greater burden on local decision making with regards to council tax setting each year.
- 1.16 Due to the high level of uncertainty at this stage, the impact of the Fair Funding Review has not been included in the medium term financial plan at this time. Members will be updated on the impact as soon as this becomes available.

Business Rates Retention

1.17 Members will be aware that the Council has been a member of the Derbyshire Business Rates Pool since its establishment in 2015/16. Being a member of the pool allows us to retain more of our Business Rates income locally. Income from the Pool has been removed from the 2020/21 budget due to uncertainties over growth during the pandemic. This creates a budget pressure in the region of £0.200m per annum. Furthermore, growth has not been included in future years due to continued uncertainty surrounding business growth and proposed changes to business rates and the reset (see 1.18 below).

Business Rates Reset

1.18 Debate around Business Rates Retention Reform was a topic of national discussion prior to the pandemic with the review focusing on resetting the business rates baseline. This means any growth gained since 2013/14 will be built into a new baseline, effectively wiping it out. Consideration is also being

given to increasing the local share for business rates retention from 50% to 75%, however it is widely expected that the Upper Tier councils will be the ones to benefit from this.

1.19 The further delay to the spending review because of the Covid pandemic means that the impact of the reset will not now affect the 2021/22 budget but has been included from 2022/23. It must be stressed these are early estimates and therefore subject to change, but the expected impact of the reset is significant for the Council (2022/23 £0.790m, 2023/24 £0.758m and 2024/25 £0.758m). To help mitigate against these losses transfers from the NNDR Growth Protection Reserve into the General Fund have been made.

Council Tax and Business Rates collection

- 1.20 A scheme to fund 75% of irrecoverable losses in council tax and business rates was also announced in the Spending Review. This scheme will run parallel to the requirement for billing authorities to spread the 2020/21 collection fund deficit for both of these over 3 years. At the time of writing this report, calculations for council tax and business rates are currently being undertaken as part of the statutory collection fund reporting requirements.
- 1.21 Early indications are that the scheme is generous and that both council tax and business rates expected budgeted income will be compensated regardless of whether the losses occurred because of lower collection rates, increased council tax support costs or lower tax base growth. As the billing authority we are still required to continue appropriate collection and enforcement action for outstanding council tax and business rates debt however.

Expenditure, income levels and efficiencies

- 1.22 In developing the financial projections covering the period 2021/22 -2024/25, a number of assumptions have been made:
 - A pay award of 1% has been included in 2021 pay budgets and 2% thereafter.
 - Inflation specific budgets such as energy costs and fuel have been amended to reflect anticipated price changes.
 - Fees and charges service specific increases as agreed by Members.
 - Leisure Income the impact of Covid has materially affected the sector so estimates for income have been reduced by 15% in 2021/22.

Appendix 2 provides further analysis for each budget area.

1.23 No provision has been made in the budget for costs that may be incurred as a result of Brexit. Should there be any significant impact on the Council's resources as a result this will be addressed at that time. A small grant received from the Government of £0.034m has been earmarked in reserves to cover any incidental expenses that may arise.

Impact of the Covid Pandemic

- 1.24 As mentioned in 1.4 above, the effect of the pandemic on the 2020/21 budget was reported to Cabinet in October. The Government's income compensation scheme is expected to continue in quarter 1 of next year which will assist with income losses and the Covid grant will continue to be utilised as required. We have also made payments totalling £0.070m to provide financial assistance to the Parish Councils in the district towards their continued Covid response work in 2021/22.
- 1.25 The Spending Review 2020, allocated a further tranche of Covid grant funding for 2021. Our provisional share is £0.491m to cover continued cost pressures. Additionally, a Lower Tier Services grant of £0.205m will also be paid in 2021/22 to provide additional financial assistance.

Reserves

- 1.26 The Council's main uncommitted Financial Reserves are the General Fund Working Balance of £2.0m and the uncommitted element of the Invest to Save Reserve of £2.7m. Due to the uncertainty surrounding local authority income, particularly in relation to the pandemic and the national financial settlement from 2022, it is important that the Council continues to review its position regards financial resilience and ensures that reserves are sufficient to meet these challenges wherever possible.
- 1.27 Contributions of £1.179m in 202/21 and £0.677m in 2021/22 have been made from the Resilience Reserve to mitigate against additional costs or income lost to the general fund as a result of the pandemic.

Council Tax Implications

Council Tax Base

1.28 In preparation for the budget, the Chief Finance Officer under delegated powers has determined the Tax Base at Band D for 2021/22 as 31658.37.

Council Tax Options

- 1.29 The Council's part of the Council Tax bill in 2020/21 was set at £189.65 for a Band D property. This was the same as in 2019/20 as no increase was applied.
- 1.30 The Council has a range of options when setting the Council Tax. The Government indicate what upper limit they consider acceptable. For 2021/22, District Councils are permitted to increase their share of the Council Tax by 1.99% or £5, whichever is the greater, without triggering the need to hold a referendum. The Table below shows increase options and the extra revenue this would generate:

Increase	New Band D £	Annual Increase £	Weekly Increase £	Extra Revenue £
1.00%	191.55	1.90	0.04	60,040
1.95%	193.35	3.70	0.07	117,078
1.99%	193.42	3.77	0.07	119,480
2.63%	194.64	4.99	0.10	157,905

The level of increase each year affects the base for future years and the proposed increase for 2021/22 is 1.95%, generating additional revenue of £117,078.

Housing Revenue Account (HRA)

2020/21 Current Budget

- 1.31 In February 2020, Members agreed a budget for 2020/21 including setting of rent levels in line with Government regulations. HRA fees and charges were also set, effective from the same date.
- 1.32 The Revised Budget was considered by Cabinet at its meeting on the 8 October 2020. There have been no material changes to the budget position since this time.
- 1.33 The estimated surplus in the year will be dependent on the actual financial performance out-turning in line with the revised budgets. The surplus will be utilised to fund additional homes and/or improved services to tenants' in future financial years so all surpluses will be transferred to reserves.
- 1.34 The working balance brought forward from 2019/20 was £3.0m. This will be retained at £3.0m through the plan.

2021/22 Original Budget and 2022/23 to 2024/25 Financial Plan

1.35 The proposed budget for 2021/22 currently shows a balanced position. (Appendix 3). The HRA budget makes the same assumptions as the General Fund budget for staff costs and inflation. There are however, some additional assumptions that are specific to the HRA. The main factors taken into account in developing the Council's financial plans for the HRA are set out within the sections below.

Level of Council Dwelling Rents

1.36 In April 2020 the new Social Housing Rent Standard comes into force which will be externally regulated by the Housing Regulator and apply to all registered providers of social housing. The Government has directed the Regulator to apply the rent standard to all registered providers and this includes local authorities. The Standard confirms that rent increases of up to CPI + 1% will be permitted, until it is reviewed in 2025. In line with the standard an increase of 1.5% is being recommended in the budget for 2021/22. Future year rent increases will considered as part of the annual refresh of this plan each year.

Fees and Charges

- 1.37 Although the main source of income for the HRA is property rents, the HRA is also dependent for its financial sustainability on a range of other charges. Heating charges are set on the principle that wherever possible they will reflect the cost of providing those services.
- 1.38 The schedule of proposed charges is set out below:

	Weekly Charge 2020/21 £	Proposed Weekly Charge 2021/22 £
Heating:		
Marx Court	7.81	7.95
Church Avenue	5.51	5.68
Garages:		
Private	12.00	14.00
Tenants - new	9.00	10.00
Tenants - existing	9.00	10.00
Garage Plots:		
Plots - Annual	200.00	230.00
Plots – Per Week	3.50	4.00

Rykneld Homes Ltd Management Fee

- 1.39 The majority of the funding available to Rykneld Homes is provided by way of a management fee from the Council for delivery of services in line with the Management Agreement. Whilst it is intended that this payment will form a regular source of income for Rykneld Homes against which it can effectively budget to meet its expenditure commitments it is recognised that on occasions the Council as sole shareholder may be required to contribute funds in order to help it manage any adverse cash flow issues which might arise.
- 1.40 It is recommended that the management fee for 2021/22 will be £9.692m. This is contained within two budgets on the HRA Repairs and Maintenance (£4.978m) and Supervision and Management (£4.714m).

A further issue needs to be brought to the attention of Cabinet which concerns the fact that Rykneld Homes is a company wholly owned by the Council. As such the company's external auditors seek from the Council on an annual basis at the time of the audit of the Company's accounts a Letter of Comfort from the Council as the parent company. That letter of comfort fundamentally seeks reassurance regarding the fact that the Council will continue to provide financial support to the company over the coming financial year (which in the case of the 2020/21 accounts will be the 2021/22 financial year). On the basis that this report is approved then it is reasonable to provide such a letter of comfort from the Council. In addition it may be the case that specific representations are required in order to support the Auditors view that the Company remains a going concern. The reasonableness of providing such assurances will need to be considered at that point in time when the Company's auditors approach the Council, and it is therefore recommended that delegated powers be granted to the Chief Financial Officer in consultation with the Portfolio Member for Finance to provide a response on behalf of the Council.

Financial Reserves - HRA

1.42 The Council's main uncommitted Financial Reserve for the Housing Revenue Account is the working balance of £3.00m. In addition to the Working Balance there are further reserves for the HRA specifically used to fund the Council's HRA capital programme. These are the Major Repairs Reserve and the Development Reserve. There is also an Insurance Reserve held. The 2020/21 capital programme includes a revision which is funded from HRA reserves and as such an additional contribution of £1.9m has been made.

Capital Programme

1.43 There will be a separate report to Council on 1 February 2021 concerning the Council's Treasury Strategies. The report will consider capital financing such as borrowing which enables the proposed capital programme budgets to proceed.

2020/21 Current Budget

- 1.44 In February 2020, Members approved a Capital Programme in respect of 2020/21 to 2023/24. Scheme delays and technical problems can often cause expenditure to slip into future years and schemes can be added or extended as a result of securing additional external funding. All slippage from 2019/20 has been accounted for in the 2020/21 revised position.
- 1.45 The Revised Capital Programme was considered by Cabinet at its meeting on the 8 October 2020. There has been one addition since this time, inclusion of £2.75m for stock purchases, funded from retained capital receipts and HRA reserves.

General Fund Capital Programme 2021/22 to 2024/25

1.46 The proposed Capital Programme for the General Fund totals £3.95m for 2021/22; £4.4m for 2022/23, £2.26m for 2023/24 and £1.86m for 2024/25. The budget in 2021/22 includes the cost of refurbishment works at Killamarsh Leisure

Centre and the carbon efficiency works at Eckington Sports Centre. The budget in 2022/23 reflects the profile of the vehicle replacement programme. The remainder of the programme is relatively static including the asset management programme of £0.500m per annum.

HRA Capital Programme 2020/21 to 2023/24

- 1.47 The proposed programme for HRA capital works totals £10.647m for 2021/22; £10.509m for 2022/23; £10.441m for 2023/24 and £10.441m for 2024/25.
- 1.48 The proposed programme for HRA capital works on the non-traditional stock reflects the latest stock condition survey and in addition in 2021/22 includes £7.152m for additional eco works which is in part grant funded. The programme totals £7.652m for 2021/22; £2.530m for 2022/23; £4.370m for 2023/24 and £4.370m for 2024/25. The capital fee paid to RHL for delivering the programmes detailed at 1.47 and 1.48 is £1.1m.
- 1.49 Programmes remain for parking solutions (£0.288m per annum) and garage demolitions (£0.023m per annum).
- 1.50 In addition, £3m per annum has been included to fund the ongoing commitment to purchasing affordable houses in the district to replace those lost through right to buy sales.
- 1.51 An analysis of all the schemes and associated funding are attached at **Appendix**4 to this report.

Robustness of the Estimates

1.52 Under the provisions of the Local Government Act 2003, the Council's Section 151 Officer is required to comment on the robustness of the estimates made and on the adequacy of the financial reserves.

The Council's Section 151 Officer (The Head of Finance and Resources) is satisfied that the estimates are considered to be robust, employee costs are based on the approved establishment, investment income is based on the advice of the Council's Treasury Management Advisors and income targets are considered to be achievable.

Likewise, the Section 151 Officer is satisfied that the levels of reserves are considered to be adequate to fund planned expenditure and potential issues and risks that face the Council.

2 Conclusions and Reasons for Recommendations

2.1 This report presents a budget for consideration by Cabinet. It seeks to secure approval to recommend budgets to Council in respect of the General Fund, the Housing Revenue Account and the Capital Programme.

3 Consultation and Equality Impact

- 3.1 The Council is required to consult with stakeholders on the proposed budget. This consultation is part of the Council's service planning framework and has effectively been taking place throughout the financial year. These mechanisms include active participation in the Local Strategic Partnership, a range of meetings with local groups and associations, a performance management framework and scrutiny by the Audit and Corporate Governance Scrutiny Committee.
- 3.2 There are no equality impact implications from this report.

4 Alternative Options and Reasons for Rejection

4.1 Alternative options are considered throughout the report.

5 <u>Implications</u>

5.1 Finance and Risk Implications

- 5.1.1 Financial issues and implications are covered in the relevant sections throughout this report.
- 5.1.2 The Council has a risk management strategy and associated framework in place and the Strategic Risk Register is regularly reviewed through the Council's performance management framework. Strategic risks along with the mitigation in place to ensure such risks are manageable are reported to the Audit and Corporate Governance Scrutiny Committee at each meeting. The risk of not achieving a balanced budget is outlined as a key risk within the Council's Strategic Risk Register and is therefore closely monitored through these practices and reporting processes.

5.2 Legal Implications including Data Protection

- 5.2.1 The Council is legally obliged to approve a budget prior to the commencement of the new financial year, 1 April 2021. This report together with the associated budget timetable has been prepared in order to comply with our legal obligations.
- 5.2.2 The recommended budget for the General Fund, Housing Revenue Account and Capital Programme complies with the Council's legal obligation to agree a balanced budget.
- 5.2.3 There are no Data Protection issues arising directly from this report.

5.3 <u>Human Resources Implications</u>

5.3.1 These are covered in the main report and supporting appendices where appropriate.

6 Recommendations

6.1 That all recommendations below are referred to the Council meeting of 1 February 2021.

The following recommendations to Council are made:

- 6.2 That the view of the Chief Financial Officer, that the estimates included in the Medium Term Financial Plan 2020/21 to 2024/25 are robust and that the level of financial reserves whilst at minimum levels are adequate, be accepted.
- 6.3 That officers report back to Cabinet and the Audit and Corporate Governance Scrutiny Committee on a quarterly basis regarding the overall position in respect of the Council's budgets. These reports to include updates on achieving the savings and efficiencies necessary to secure a balanced budget over the life of the medium term financial plan.

GENERAL FUND

- 6.4 A Council Tax increase of £3.70 will be levied in respect of a notional Band D property (1.95%).
- 6.5 The Medium Term Financial Plan in respect of the General Fund as set out in **Appendix 1** of this report be approved as the Current Budget 2020/21, as the Original Budget 2021/22, and as the financial projections in respect of 2022/23 to 2024/25.
- 6.6 That any under spend in respect of 2020/21 be transferred to the Resilience Reserves to provide increased financial resilience for future years of the plan.

HOUSING REVENUE ACCOUNT

- 6.7 That Council sets its rent levels for 2021/22 in line with the Social Housing Rent Standard increasing rents by 1.5% from 1st April 2021.
- 6.8 That all other charges be implemented in line with the table shown at 1.38 above with effect from 1 April 2021.
- 6.9 The Medium Term Financial Plan in respect of the Housing Revenue Account as set out in **Appendix 3** of this report be approved as the Current Budget in respect of 2020/21, as the Original Budget in respect of 2021/22, and the financial projection in respect of 2022/23 to 2024/25.
- 6.10 That the Management Fee for undertaking housing services at £9.692m and the Management Fee for undertaking capital works at £1.1m to Rykneld Homes in respect of 2021/22 be approved.
- 6.11 That Members endorse the section in the current Financial Protocol which enables the Council to pay temporary cash advances to Rykneld Homes in

- excess of the Management Fee in order to help meet the cash flow requirements of the company should unforeseen circumstances arise in any particular month.
- 6.12 That Members note the requirement to provide Rykneld Homes with a 'letter of comfort' to the company's auditors and grant delegated authority to the Council's Chief Financial Officer in consultation with the Portfolio Member for Finance to agree the contents of that letter.

CAPITAL PROGRAMME

6.13 That the Capital Programme as set out in **Appendix 4** be approved as the Current Budget in respect of 2020/21, and as the Approved Programme for 2022/23 to 2024/25.

7 <u>Decision Information</u>

Is the decision a Key Decision?	Yes
A Key Decision is an executive decision which has a significant impact on two or more District wards or which results in income or expenditure to the Council above the following thresholds: **BDC:** Revenue - £75,000 **Capital - £150,000 **Capital - £250,000 **Capital - £250,000	
✓ Please indicate which threshold applies	
Is the decision subject to Call-In?(Only Key Decisions are subject to Call-In)	Yes
Has the relevant Portfolio Holder been informed	Yes
District Wards Affected	All
Links to Corporate Plan priorities or Policy Framework	All

8 <u>Document Information</u>

Appendix No	Title	
1	General Fund Summary	
2 3	General Fund Detail Housing Revenue Account	
4	Capital Programme	
Background Pa	apers	
Budget working	papers	
Report Author		Contact Number
Jayne Dethick -	Head of Finance and Resources	01246 217078

GENERAL FUND SUMMARY 2020/21 - 2024/25

Appendix 1

	Current Budget 2020/21	Original Budget 2021/22	Planning Budget 2022/23	Planning Budget 2023/24	Planning Budget 2024/25
	£	£	£	£	£
Environment & Enforcement	4 624 770	4 450 904	4 749 000	E 102 E64	E 220 724
	4,634,770	4,459,801 6,400,346	4,748,928 6,105,392	5,103,564 6,380,160	5,328,731
Corporate Resources	5,536,414	, ,		, ,	6,566,104
Growth and Economic Development Bad Debt Provision	1,409,415 40,000	1,243,886 40,000	1,325,493 40,000	1,364,881 40,000	1,373,776 40,000
Recharges to Capital and HRA	(527,500)	(527,500)	(527,500)	(527,500)	(527,500)
,	(527,500)	, ,	, ,	, ,	
Savings Target	U	(133,015)	(1,055,589)	(1,855,281)	(2,610,307)
Net Cost of Services	11,093,099	11,483,518	10,636,724	10,505,824	10,170,804
Investment Properties	(469,270)	(413,910)	(412,274)	(410,636)	(410,471)
Interest	(162,766)	(177,160)	(387,007)	(479,140)	(567,734)
Debt Repayment Minimum Revenue Provision	56,000	56,000	56,000	56,000	56,000
Parish Precepts	3,295,048	3,295,048	3,295,048	3,295,048	3,295,048
Parish Council Tax Support Grant	70,382	0	0	0	0
Covid Support Grant to Parishes	0	70,382	0	0	0
Transfer from NNDR Reserve	0	(823,900)	(790,700)	(758,000)	(346,339)
Transfer To Earmarked Reserves	1,418,566	60,000	20,000	20,000	20,000
Transfer From Earmarked Reserves	(1,954,399)	(859,286)	(148,173)	(38,038)	(26,250)
Total Spending Requirement	13,346,660	12,690,692	12,269,618	12,191,058	12,191,058
Business Rates	(3,200,000)	(2,826,100)	(2,859,300)	(2,892,000)	(2,892,000)
New Homes Bonus	(823,860)	(360,439)	(111,260)	0	0
Lower Tier Services Grant	0	(205,095)	0	0	0
Collection Fund (Surplus)/Deficit - Council Tax	(98,661)	0	0	0	0
Collection Fund (Surplus)/Deficit - NNDR	0	0	0	0	0
NEDDC Council Tax Requirement	(5,929,091)	(6,004,010)	(6,004,010)	(6,004,010)	(6,004,010)
Parish Council Council Tax Requirement	(3,295,048)	(3,295,048)	(3,295,048)	(3,295,048)	(3,295,048)
Council Tax Requirement	(13,346,660)	(12,690,692)	(12,269,618)	(12,191,058)	(12,191,058)

		Current Budget 2020/21	Original Budget 2021/22 £	Planning Budget 2022/23 £	Planning Budget 2023/24 £	Planning Budget 2024/25 £
	Environment & Enforcement	_	-	~	-	_
	Director Environment & Enforcement					
5700	Strategic Director - Environment & Enforcement	54,892	55,930	57,039	58,171	59,325
5706 1218	HS2 Community Safety	(3,550) 20,080	0 20,624	0 21,428	0 22,245	0 23,079
1283	Emergency Planning	21,000	16,000	16,000	16,000	16,000
	Head of Service Environmental Health					
3400	Environmental Protection	71,122	97,143	102,253	107,484	111,826
3401	Food, Health & Safety	151,130	117,176	122,882	128,910	132,449
3402 3404	Environmental Enforcement Licensing	94,882 (12,013)	115,000 13,132	121,054 16,750	127,991 20,213	131,999 23,087
3405	Pollution	106,682	117,873	121,488	125,124	128,864
3407	Pest Control	47,680	17,227	20,725	24,273	25,624
3408 3409	Home Improvement EH Technical Support & Management	20,477 237,688	21,141 239,640	21,492 245,804	21,850 252,131	22,215 258,392
3410	Private Sector Housing	70,010	77,432	79,842	82,266	84,759
3419	Destitute Funerals	1,500	1,500	1,500	1,500	1,500
3420 3423	Fly Tipping Air Quality Feasibility Study	0 57,091	3,000 0	3,000 0	3,000 0	3,000 0
3423	All Quality Feasibility Study	37,091	U	U	U	U
2474	Head of Service Street Scene	244 075	240 502	227.054	224 706	240 002
3174 3227	Street Scene Materials Recycling	311,875 286,450	319,503 196,220	327,051 202,160	334,706 208,210	342,223 233,320
3231	Recycling Promotional Work	0	0	0	0	0
3244	Parks Derbyshire County Council Agency	(360,000)	(360,000)	(360,000)	(360,000)	(360,000)
3282 3285	Eckington Depot Dronfield Bulk Depot	99,200 3,500	109,242 3,580	112,063 3,650	114,976 3,720	115,442 3,720
3511	Hasland Cemetery	(43,290)	(44,995)	(44,870)	(44,730)	(44,730)
3513	Temple Normanton Cemetery	(8,080)	(8,070)	(8,070)	(8,060)	(8,060)
3514 3516	Clay Cross Cemetery Killamarsh Cemetery	(63,200) (15,770)	(59,685) (18,250)	(59,685) (18,240)	(59,685) (18,220)	(59,685) (18,220)
3918	Dog Fouling Bins	(56,160)	(55,000)	(55,000)	(55,000)	(55,000)
3921	Street Cleaning Service	582,230	615,330	632,022	644,294	651,745
3943 3944	Transport Grounds Maintenance	463,040 528,160	158,675 706,752	299,512 742,086	434,654 778,749	441,798 802,413
3945	Domestic Waste Collection	1,564,435	1,499,865	1,503,513	1,669,312	1,760,883
3946	Commercial Waste Collection	(149,182)	(181,898)	(180,785)	(179,651)	(178,494)
4436	The Avenue - Dowry					
	Head of Service Planning					
4111 4113	Applications And Advice Planning Appeals	(554,000) 7,830	(542,400) 0	(542,400) 0	(542,400) 0	(542,400)
4116	Planning Policy	321,953	262,824	268,204	273,576	278,447
4119	Neighbourhood Planning Grant	0	0	0	0	0
4311 4511	Environmental Conservation Hos Planning	17,650 54,680	20,665 62,574	20,815 63,817	20,965 65,084	20,965 66,377
4513	Planning	646,778	804,051	833,828	773,906	797,868
4515	Building Control	58,000	58,000	58,000	58,000	58,000
	Total for Environment & Enforcement Directorate	4,634,770	4,459,801	4,748,928	5,103,564	5,328,731
	Corporate Resources					
	Director Corporate Resources					
1141	Chief Executive	300	0	0	0	0
1142	Chief Executive	38,675	0	0	0	0
4500 5720	Strategic Director - Corporate Resources Supporting PA's	57,132 84,990	60,367 86,276	61,478 88,063	62,611 89,885	63,767 91,744
0.20		0.,000	00,=. 0	33,333	00,000	.,
1221	Head of Service Partnerships and Transformation	155 645	106.024	204 477	205 524	200.065
1331 1332	Strategic Partnerships Strategic Partnership Projects	155,645 0	196,924 0	201,177 0	205,524 0	209,965 0
1333	Healthy North East Derbyshire	816	30,134	0	0	0
1334	NE Derbyshire Business Growth Fund	4,000	0	0	0	0
1335 4443	Big Local Elderly Peoples Clubs	0 2,000	0 4,000	0 4,000	0 4,000	0 4,000
4561	Leisure Centre Management	134,970	133,471	135,169	136,899	138,665
4600	Hos Partnerships & Transformation	35,612	37,552	39,368	40,161	40,970
4720 4722	Sportivate Physical Inactivity Fund	0	0	0	0	0
4722 4723	Generation Games	0	0	0	0	0
4724	Walking into Communities	11,000	11,000	0	0	0
4726 4727	Walking for Health	0	0	0	0	0
4121	Five 60	0	0	0	0	U

4731	Promotion Of Recreation And Leisure	29,910	30,312	30,935	31,569	32,216
4732	Schools Promotion	0	0	0	0	0
4736	Derbyshire Sports Forum	14,450	14,450	14,450	14,450	14,450
	•					
4742	Arts Development	2,530	2,530	2,530	2,530	2,530
5215	Telephones	29,220	29,220	29,220	29,220	29,220
5216	Mobile Phones and Ipads	19,125	23,170	23,170	23,170	23,170
5221	Customer Services	353,295	357,989	365,490	376,941	384,707
5223	Franking Machine	47,700	57,150	57,150	57,150	57,150
5701	Joint ICT Service	28,103	0	0	0	0
5734	NEDDC ICT Service	421,476	520,178	539,025	555,468	571,077
5735	Cyber Security	(6,000)	0	0	0	0
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5736	Business Development	51,077	74,392	77,103	79,890	82,734
5737	Corporate Printing Costs	15,790	15,890	15,950	16,010	16,070
5785	Contributions	136,085	136,085	136,085	136,085	136,085
5825	Concessionary Bus Passes	(9,600)	(10,100)	(10,100)	(10,100)	(10,100)
	·	•	, , ,	, ,	, ,	
8441	Eckington Swimming Pool	408,850	328,128	145,273	194,839	207,569
8445	Eckington Pool Cafe	8,730	(3,381)	(6,555)	(5,878)	(5,187)
8451	Dronfield Sports Centre	415,445	60,477	(91,009)	(64,564)	(48,098)
8455	Dronfield Café	12,140	(8,634)	(19,240)	(18,047)	
					• •	(16,832)
8461	Sharley Park Sports Centre	604,110	427,397	347,948	374,827	389,776
8465	Sharley Park Sports Centre Outdoor	(590)	(3,090)	(3,635)	(3,635)	(3,635)
8471	Killamarsh Leisure Centre	Ò	13,200	76,000	110,000	144,000
0111	Tallation Edicard Collab	G	10,200	70,000	110,000	,000
	Head of Service Corporate Governance					
1121	Member's Services	427,328	435,283	435,283	435,283	435,283
1123	Chair's Expenses	6,720	11,120	9,650	6,700	6,700
	·					
1231	Corporate Training	27,500	41,980	41,980	41,980	41,980
1255	Strategy and Performance	106,386	109,612	112,474	114,685	116,939
1256	Corporate Consultation	13,148	13,498	13,780	14,068	14,360
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1259	Corporate Groups	1,000	6,000	1,000	6,000	1,000
1311	Human Resources	184,595	199,990	206,140	212,559	217,698
1312	Payroll	55,553	58,251	60,049	61,877	63,747
1313	Work Well Team	0	0	0	0	0
		-	_	-		•
1315	Design & Print	120,310	116,305	118,092	119,913	121,771
1321	Communications & Marketing	60,530	93,574	97,720	101,726	104,532
1323	NEDDC News	25,000	28,000	28,000	28,000	28,000
1329	Corporate Web Site	1,670	780	780	780	780
	·					
3121	Health & Safety Advisor	73,043	62,567	68,301	53,960	54,835
5273	Brass Band Concert	500	3,700	3,700	3,700	3,700
5313	Register Of Electors	146,181	162,029	164,801	167,054	169,356
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5321	HoS Corporate Governance	40,353	41,367	42,207	43,060	43,869
5353	Legal Section	170,028	167,295	173,052	178,976	184,289
	—- J	110,020	107,200	,	,	,
5354	_					
5354 5302	Land Charges	(6,650)	(8,605)	(7,889)	(7,158)	(6,414)
5392	Land Charges Scrutiny	(6,650) 51,375	(8,605) 51,889	(7,889) 52,948	(7,158) 54,032	(6,414) 55,135
	Land Charges	(6,650)	(8,605)	(7,889)	(7,158)	(6,414)
5392	Land Charges Scrutiny	(6,650) 51,375	(8,605) 51,889	(7,889) 52,948	(7,158) 54,032	(6,414) 55,135
5392	Land Charges Scrutiny Democratic Services	(6,650) 51,375	(8,605) 51,889	(7,889) 52,948	(7,158) 54,032	(6,414) 55,135
5392 5711	Land Charges Scrutiny Democratic Services Head of Service Finance and Resources	(6,650) 51,375 203,135	(8,605) 51,889 248,358	(7,889) 52,948 255,279	(7,158) 54,032 262,768	(6,414) 55,135 269,208
5392 5711 3176	Land Charges Scrutiny Democratic Services Head of Service Finance and Resources Pool Car	(6,650) 51,375 203,135 500	(8,605) 51,889 248,358 2,270	(7,889) 52,948 255,279 2,430	(7,158) 54,032 262,768 2,430	(6,414) 55,135 269,208
5392 5711 3176 3512	Land Charges Scrutiny Democratic Services Head of Service Finance and Resources Pool Car CBC Crematorium	(6,650) 51,375 203,135 500 (173,000)	(8,605) 51,889 248,358 2,270 (173,000)	(7,889) 52,948 255,279 2,430 (173,000)	(7,158) 54,032 262,768 2,430 (173,000)	(6,414) 55,135 269,208 2,430 (173,000)
5392 5711 3176	Land Charges Scrutiny Democratic Services Head of Service Finance and Resources Pool Car	(6,650) 51,375 203,135 500	(8,605) 51,889 248,358 2,270	(7,889) 52,948 255,279 2,430	(7,158) 54,032 262,768 2,430	(6,414) 55,135 269,208
5392 5711 3176 3512 5113	Land Charges Scrutiny Democratic Services Head of Service Finance and Resources Pool Car CBC Crematorium Unison Duties	(6,650) 51,375 203,135 500 (173,000) 16,310	(8,605) 51,889 248,358 2,270 (173,000) 16,766	(7,889) 52,948 255,279 2,430 (173,000) 17,113	(7,158) 54,032 262,768 2,430 (173,000) 17,464	(6,414) 55,135 269,208 2,430 (173,000) 17,824
5392 5711 3176 3512 5113 5611	Land Charges Scrutiny Democratic Services Head of Service Finance and Resources Pool Car CBC Crematorium Unison Duties External Audit	(6,650) 51,375 203,135 500 (173,000) 16,310 67,510	(8,605) 51,889 248,358 2,270 (173,000) 16,766 105,490	(7,889) 52,948 255,279 2,430 (173,000) 17,113 105,490	(7,158) 54,032 262,768 2,430 (173,000) 17,464 105,490	(6,414) 55,135 269,208 2,430 (173,000) 17,824 105,490
5392 5711 3176 3512 5113 5611 5615	Land Charges Scrutiny Democratic Services Head of Service Finance and Resources Pool Car CBC Crematorium Unison Duties External Audit Bank Charges	(6,650) 51,375 203,135 500 (173,000) 16,310 67,510 74,500	(8,605) 51,889 248,358 2,270 (173,000) 16,766 105,490 95,500	(7,889) 52,948 255,279 2,430 (173,000) 17,113 105,490 95,500	(7,158) 54,032 262,768 2,430 (173,000) 17,464 105,490 95,500	(6,414) 55,135 269,208 2,430 (173,000) 17,824 105,490 95,500
5392 5711 3176 3512 5113 5611 5615 5621	Land Charges Scrutiny Democratic Services Head of Service Finance and Resources Pool Car CBC Crematorium Unison Duties External Audit	(6,650) 51,375 203,135 500 (173,000) 16,310 67,510	(8,605) 51,889 248,358 2,270 (173,000) 16,766 105,490	(7,889) 52,948 255,279 2,430 (173,000) 17,113 105,490	(7,158) 54,032 262,768 2,430 (173,000) 17,464 105,490	(6,414) 55,135 269,208 2,430 (173,000) 17,824 105,490
5392 5711 3176 3512 5113 5611 5615	Land Charges Scrutiny Democratic Services Head of Service Finance and Resources Pool Car CBC Crematorium Unison Duties External Audit Bank Charges	(6,650) 51,375 203,135 500 (173,000) 16,310 67,510 74,500	(8,605) 51,889 248,358 2,270 (173,000) 16,766 105,490 95,500	(7,889) 52,948 255,279 2,430 (173,000) 17,113 105,490 95,500	(7,158) 54,032 262,768 2,430 (173,000) 17,464 105,490 95,500	(6,414) 55,135 269,208 2,430 (173,000) 17,824 105,490 95,500
5392 5711 3176 3512 5113 5611 5615 5621 5705	Land Charges Scrutiny Democratic Services Head of Service Finance and Resources Pool Car CBC Crematorium Unison Duties External Audit Bank Charges Contribution to/from HRA HoS Finance & Resources	(6,650) 51,375 203,135 500 (173,000) 16,310 67,510 74,500 (185,600) 0	(8,605) 51,889 248,358 2,270 (173,000) 16,766 105,490 95,500 (185,600) 0	(7,889) 52,948 255,279 2,430 (173,000) 17,113 105,490 95,500 (185,600) 0	(7,158) 54,032 262,768 2,430 (173,000) 17,464 105,490 95,500 (185,600) 0	(6,414) 55,135 269,208 2,430 (173,000) 17,824 105,490 95,500 (185,600) 0
5392 5711 3176 3512 5113 5611 5615 5621 5705 5713	Land Charges Scrutiny Democratic Services Head of Service Finance and Resources Pool Car CBC Crematorium Unison Duties External Audit Bank Charges Contribution to/from HRA HoS Finance & Resources Audit	(6,650) 51,375 203,135 500 (173,000) 16,310 67,510 74,500 (185,600) 0	(8,605) 51,889 248,358 2,270 (173,000) 16,766 105,490 95,500 (185,600) 0 113,540	(7,889) 52,948 255,279 2,430 (173,000) 17,113 105,490 95,500 (185,600) 0 113,540	(7,158) 54,032 262,768 2,430 (173,000) 17,464 105,490 95,500 (185,600) 0 113,540	(6,414) 55,135 269,208 2,430 (173,000) 17,824 105,490 95,500 (185,600) 0 113,540
5392 5711 3176 3512 5113 5611 5615 5621 5705 5713 5714	Land Charges Scrutiny Democratic Services Head of Service Finance and Resources Pool Car CBC Crematorium Unison Duties External Audit Bank Charges Contribution to/from HRA HoS Finance & Resources Audit Financial Support Services	(6,650) 51,375 203,135 500 (173,000) 16,310 67,510 74,500 (185,600) 0 107,030 2,130	(8,605) 51,889 248,358 2,270 (173,000) 16,766 105,490 95,500 (185,600) 0 113,540 3,500	(7,889) 52,948 255,279 2,430 (173,000) 17,113 105,490 95,500 (185,600) 0 113,540 3,500	(7,158) 54,032 262,768 2,430 (173,000) 17,464 105,490 95,500 (185,600) 0 113,540 3,500	(6,414) 55,135 269,208 2,430 (173,000) 17,824 105,490 95,500 (185,600) 0 113,540 3,500
5392 5711 3176 3512 5113 5611 5615 5621 5705 5713 5714 5715	Land Charges Scrutiny Democratic Services Head of Service Finance and Resources Pool Car CBC Crematorium Unison Duties External Audit Bank Charges Contribution to/from HRA HoS Finance & Resources Audit Financial Support Services Procurement	(6,650) 51,375 203,135 500 (173,000) 16,310 67,510 74,500 (185,600) 0 107,030 2,130 46,244	(8,605) 51,889 248,358 2,270 (173,000) 16,766 105,490 95,500 (185,600) 0 113,540 3,500 46,231	(7,889) 52,948 255,279 2,430 (173,000) 17,113 105,490 95,500 (185,600) 0 113,540 3,500 47,292	(7,158) 54,032 262,768 2,430 (173,000) 17,464 105,490 95,500 (185,600) 0 113,540 3,500 48,369	(6,414) 55,135 269,208 2,430 (173,000) 17,824 105,490 95,500 (185,600) 0 113,540 3,500 49,469
5392 5711 3176 3512 5113 5611 5615 5621 5705 5713 5714	Land Charges Scrutiny Democratic Services Head of Service Finance and Resources Pool Car CBC Crematorium Unison Duties External Audit Bank Charges Contribution to/from HRA HoS Finance & Resources Audit Financial Support Services	(6,650) 51,375 203,135 500 (173,000) 16,310 67,510 74,500 (185,600) 0 107,030 2,130	(8,605) 51,889 248,358 2,270 (173,000) 16,766 105,490 95,500 (185,600) 0 113,540 3,500	(7,889) 52,948 255,279 2,430 (173,000) 17,113 105,490 95,500 (185,600) 0 113,540 3,500	(7,158) 54,032 262,768 2,430 (173,000) 17,464 105,490 95,500 (185,600) 0 113,540 3,500	(6,414) 55,135 269,208 2,430 (173,000) 17,824 105,490 95,500 (185,600) 0 113,540 3,500
5392 5711 3176 3512 5113 5611 5615 5621 5705 5713 5714 5715 5721	Land Charges Scrutiny Democratic Services Head of Service Finance and Resources Pool Car CBC Crematorium Unison Duties External Audit Bank Charges Contribution to/from HRA HoS Finance & Resources Audit Financial Support Services Procurement Financial Services	(6,650) 51,375 203,135 500 (173,000) 16,310 67,510 74,500 (185,600) 0 107,030 2,130 46,244 313,480	(8,605) 51,889 248,358 2,270 (173,000) 16,766 105,490 95,500 (185,600) 0 113,540 3,500 46,231 332,785	(7,889) 52,948 255,279 2,430 (173,000) 17,113 105,490 95,500 (185,600) 0 113,540 3,500 47,292 341,405	(7,158) 54,032 262,768 2,430 (173,000) 17,464 105,490 95,500 (185,600) 0 113,540 3,500 48,369 350,299	(6,414) 55,135 269,208 2,430 (173,000) 17,824 105,490 95,500 (185,600) 0 113,540 3,500 49,469
5392 5711 3176 3512 5113 5611 5615 5621 5705 5713 5714 5715 5721 5723	Land Charges Scrutiny Democratic Services Head of Service Finance and Resources Pool Car CBC Crematorium Unison Duties External Audit Bank Charges Contribution to/from HRA HoS Finance & Resources Audit Financial Support Services Procurement Financial Services Housing Act Advances	(6,650) 51,375 203,135 500 (173,000) 16,310 67,510 74,500 (185,600) 0 107,030 2,130 46,244 313,480 0	(8,605) 51,889 248,358 2,270 (173,000) 16,766 105,490 95,500 (185,600) 0 113,540 3,500 46,231 332,785 0	(7,889) 52,948 255,279 2,430 (173,000) 17,113 105,490 95,500 (185,600) 0 113,540 3,500 47,292 341,405 0	(7,158) 54,032 262,768 2,430 (173,000) 17,464 105,490 95,500 (185,600) 0 113,540 3,500 48,369 350,299 0	(6,414) 55,135 269,208 2,430 (173,000) 17,824 105,490 95,500 (185,600) 0 113,540 3,500 49,469 358,635 0
5392 5711 3176 3512 5113 5611 5615 5621 5705 5713 5714 5715 5721 5723 5724	Land Charges Scrutiny Democratic Services Head of Service Finance and Resources Pool Car CBC Crematorium Unison Duties External Audit Bank Charges Contribution to/from HRA HoS Finance & Resources Audit Financial Support Services Procurement Financial Services Housing Act Advances Insurance	(6,650) 51,375 203,135 500 (173,000) 16,310 67,510 74,500 (185,600) 0 107,030 2,130 46,244 313,480 0 286,508	(8,605) 51,889 248,358 2,270 (173,000) 16,766 105,490 95,500 (185,600) 0 113,540 3,500 46,231 332,785 0 321,000	(7,889) 52,948 255,279 2,430 (173,000) 17,113 105,490 95,500 (185,600) 0 113,540 3,500 47,292 341,405 0 321,000	(7,158) 54,032 262,768 2,430 (173,000) 17,464 105,490 95,500 (185,600) 0 113,540 3,500 48,369 350,299 0 321,000	(6,414) 55,135 269,208 2,430 (173,000) 17,824 105,490 95,500 (185,600) 0 113,540 3,500 49,469 358,635 0 321,000
5392 5711 3176 3512 5113 5611 5615 5621 5705 5713 5714 5715 5721 5723 5724 5725	Land Charges Scrutiny Democratic Services Head of Service Finance and Resources Pool Car CBC Crematorium Unison Duties External Audit Bank Charges Contribution to/from HRA HoS Finance & Resources Audit Financial Support Services Procurement Financial Services Housing Act Advances Insurance Apprenticeship Levy	(6,650) 51,375 203,135 500 (173,000) 16,310 67,510 74,500 (185,600) 0 107,030 2,130 46,244 313,480 0 286,508 45,000	(8,605) 51,889 248,358 2,270 (173,000) 16,766 105,490 95,500 (185,600) 0 113,540 3,500 46,231 332,785 0 321,000 45,000	(7,889) 52,948 255,279 2,430 (173,000) 17,113 105,490 95,500 (185,600) 0 113,540 3,500 47,292 341,405 0 321,000 45,000	(7,158) 54,032 262,768 2,430 (173,000) 17,464 105,490 95,500 (185,600) 0 113,540 3,500 48,369 350,299 0 321,000 45,000	(6,414) 55,135 269,208 2,430 (173,000) 17,824 105,490 95,500 (185,600) 0 113,540 3,500 49,469 358,635 0 321,000 45,000
5392 5711 3176 3512 5113 5611 5615 5621 5705 5713 5714 5715 5721 5723 5724	Land Charges Scrutiny Democratic Services Head of Service Finance and Resources Pool Car CBC Crematorium Unison Duties External Audit Bank Charges Contribution to/from HRA HoS Finance & Resources Audit Financial Support Services Procurement Financial Services Housing Act Advances Insurance	(6,650) 51,375 203,135 500 (173,000) 16,310 67,510 74,500 (185,600) 0 107,030 2,130 46,244 313,480 0 286,508	(8,605) 51,889 248,358 2,270 (173,000) 16,766 105,490 95,500 (185,600) 0 113,540 3,500 46,231 332,785 0 321,000	(7,889) 52,948 255,279 2,430 (173,000) 17,113 105,490 95,500 (185,600) 0 113,540 3,500 47,292 341,405 0 321,000	(7,158) 54,032 262,768 2,430 (173,000) 17,464 105,490 95,500 (185,600) 0 113,540 3,500 48,369 350,299 0 321,000	(6,414) 55,135 269,208 2,430 (173,000) 17,824 105,490 95,500 (185,600) 0 113,540 3,500 49,469 358,635 0 321,000
5392 5711 3176 3512 5113 5611 5615 5621 5705 5713 5714 5715 5721 5723 5724 5725 5727	Land Charges Scrutiny Democratic Services Head of Service Finance and Resources Pool Car CBC Crematorium Unison Duties External Audit Bank Charges Contribution to/from HRA HoS Finance & Resources Audit Financial Support Services Procurement Financial Services Housing Act Advances Insurance Apprenticeship Levy Cost Of Ex-Employees	(6,650) 51,375 203,135 500 (173,000) 16,310 67,510 74,500 (185,600) 0 107,030 2,130 46,244 313,480 0 286,508 45,000 936,000	(8,605) 51,889 248,358 2,270 (173,000) 16,766 105,490 95,500 (185,600) 0 113,540 3,500 46,231 332,785 0 321,000 45,000	(7,889) 52,948 255,279 2,430 (173,000) 17,113 105,490 95,500 (185,600) 0 113,540 3,500 47,292 341,405 0 321,000 45,000	(7,158) 54,032 262,768 2,430 (173,000) 17,464 105,490 95,500 (185,600) 0 113,540 3,500 48,369 350,299 0 321,000 45,000	(6,414) 55,135 269,208 2,430 (173,000) 17,824 105,490 95,500 (185,600) 0 113,540 3,500 49,469 358,635 0 321,000 45,000
5392 5711 3176 3512 5113 5611 5615 5621 5705 5713 5714 5715 5721 5723 5724 5725 5727 5728	Land Charges Scrutiny Democratic Services Head of Service Finance and Resources Pool Car CBC Crematorium Unison Duties External Audit Bank Charges Contribution to/from HRA HoS Finance & Resources Audit Financial Support Services Procurement Financial Services Housing Act Advances Insurance Apprenticeship Levy Cost Of Ex-Employees Covid-19 Response	(6,650) 51,375 203,135 500 (173,000) 16,310 67,510 74,500 (185,600) 0 107,030 2,130 46,244 313,480 0 286,508 45,000 936,000 (1,061,109)	(8,605) 51,889 248,358 2,270 (173,000) 16,766 105,490 95,500 (185,600) 0 113,540 3,500 46,231 332,785 0 321,000 45,000 936,000	(7,889) 52,948 255,279 2,430 (173,000) 17,113 105,490 95,500 (185,600) 0 113,540 3,500 47,292 341,405 0 321,000 45,000 936,000 0	(7,158) 54,032 262,768 2,430 (173,000) 17,464 105,490 95,500 (185,600) 0 113,540 3,500 48,369 350,299 0 321,000 45,000 936,000	(6,414) 55,135 269,208 2,430 (173,000) 17,824 105,490 95,500 (185,600) 0 113,540 3,500 49,469 358,635 0 321,000 45,000 936,000
5392 5711 3176 3512 5113 5611 5615 5621 5705 5713 5714 5715 5721 5723 5724 5725 5727 5728 5741	Land Charges Scrutiny Democratic Services Head of Service Finance and Resources Pool Car CBC Crematorium Unison Duties External Audit Bank Charges Contribution to/from HRA HoS Finance & Resources Audit Financial Support Services Procurement Financial Services Housing Act Advances Insurance Apprenticeship Levy Cost Of Ex-Employees Covid-19 Response Housing Benefit Service	(6,650) 51,375 203,135 500 (173,000) 16,310 67,510 74,500 (185,600) 0 107,030 2,130 46,244 313,480 0 286,508 45,000 936,000 (1,061,109) (19,944)	(8,605) 51,889 248,358 2,270 (173,000) 16,766 105,490 95,500 (185,600) 0 113,540 3,500 46,231 332,785 0 321,000 45,000 936,000 0 (29,810)	(7,889) 52,948 255,279 2,430 (173,000) 17,113 105,490 95,500 (185,600) 0 113,540 3,500 47,292 341,405 0 321,000 45,000 936,000 0 (3,220)	(7,158) 54,032 262,768 2,430 (173,000) 17,464 105,490 95,500 (185,600) 0 113,540 3,500 48,369 350,299 0 321,000 45,000 936,000 0 42,708	(6,414) 55,135 269,208 2,430 (173,000) 17,824 105,490 95,500 (185,600) 0 113,540 3,500 49,469 358,635 0 321,000 45,000 936,000 0 59,303
5392 5711 3176 3512 5113 5611 5615 5621 5705 5713 5714 5715 5721 5723 5724 5725 5727 5728 5741 5747	Land Charges Scrutiny Democratic Services Head of Service Finance and Resources Pool Car CBC Crematorium Unison Duties External Audit Bank Charges Contribution to/from HRA HoS Finance & Resources Audit Financial Support Services Procurement Financial Services Housing Act Advances Insurance Apprenticeship Levy Cost Of Ex-Employees Covid-19 Response Housing Benefit Service	(6,650) 51,375 203,135 500 (173,000) 16,310 67,510 74,500 (185,600) 0 107,030 2,130 46,244 313,480 0 286,508 45,000 936,000 (1,061,109) (19,944) 50,255	(8,605) 51,889 248,358 2,270 (173,000) 16,766 105,490 95,500 (185,600) 0 113,540 3,500 46,231 332,785 0 321,000 45,000 936,000 0 (29,810) 50,768	(7,889) 52,948 255,279 2,430 (173,000) 17,113 105,490 95,500 (185,600) 0 113,540 3,500 47,292 341,405 0 321,000 45,000 936,000 0 (3,220) 51,832	(7,158) 54,032 262,768 2,430 (173,000) 17,464 105,490 95,500 (185,600) 0 113,540 3,500 48,369 350,299 0 321,000 45,000 936,000 0 42,708 52,917	(6,414) 55,135 269,208 2,430 (173,000) 17,824 105,490 95,500 (185,600) 0 113,540 3,500 49,469 358,635 0 321,000 45,000 936,000 0 59,303 54,025
5392 5711 3176 3512 5113 5611 5615 5621 5705 5713 5714 5715 5721 5723 5724 5725 5727 5728 5741	Land Charges Scrutiny Democratic Services Head of Service Finance and Resources Pool Car CBC Crematorium Unison Duties External Audit Bank Charges Contribution to/from HRA HoS Finance & Resources Audit Financial Support Services Procurement Financial Services Housing Act Advances Insurance Apprenticeship Levy Cost Of Ex-Employees Covid-19 Response Housing Benefit Service	(6,650) 51,375 203,135 500 (173,000) 16,310 67,510 74,500 (185,600) 0 107,030 2,130 46,244 313,480 0 286,508 45,000 936,000 (1,061,109) (19,944)	(8,605) 51,889 248,358 2,270 (173,000) 16,766 105,490 95,500 (185,600) 0 113,540 3,500 46,231 332,785 0 321,000 45,000 936,000 0 (29,810)	(7,889) 52,948 255,279 2,430 (173,000) 17,113 105,490 95,500 (185,600) 0 113,540 3,500 47,292 341,405 0 321,000 45,000 936,000 0 (3,220)	(7,158) 54,032 262,768 2,430 (173,000) 17,464 105,490 95,500 (185,600) 0 113,540 3,500 48,369 350,299 0 321,000 45,000 936,000 0 42,708	(6,414) 55,135 269,208 2,430 (173,000) 17,824 105,490 95,500 (185,600) 0 113,540 3,500 49,469 358,635 0 321,000 45,000 936,000 0 59,303
5392 5711 3176 3512 5113 5611 5615 5621 5705 5713 5714 5715 5721 5723 5724 5725 5727 5728 5741 5747 5751	Land Charges Scrutiny Democratic Services Head of Service Finance and Resources Pool Car CBC Crematorium Unison Duties External Audit Bank Charges Contribution to/from HRA HoS Finance & Resources Audit Financial Support Services Procurement Financial Services Housing Act Advances Insurance Apprenticeship Levy Cost Of Ex-Employees Covid-19 Response Housing Benefit Service Debtors 'NNDR Collection	(6,650) 51,375 203,135 500 (173,000) 16,310 67,510 74,500 (185,600) 0 107,030 2,130 46,244 313,480 0 286,508 45,000 936,000 (1,061,109) (19,944) 50,255 (2,596)	(8,605) 51,889 248,358 2,270 (173,000) 16,766 105,490 95,500 (185,600) 0 113,540 3,500 46,231 332,785 0 321,000 45,000 936,000 0 (29,810) 50,768 (12,265)	(7,889) 52,948 255,279 2,430 (173,000) 17,113 105,490 95,500 (185,600) 0 113,540 3,500 47,292 341,405 0 321,000 45,000 936,000 0 (3,220) 51,832 (10,261)	(7,158) 54,032 262,768 2,430 (173,000) 17,464 105,490 95,500 (185,600) 0 113,540 3,500 48,369 350,299 0 321,000 45,000 936,000 0 42,708 52,917 (8,204)	(6,414) 55,135 269,208 2,430 (173,000) 17,824 105,490 95,500 (185,600) 0 113,540 3,500 49,469 358,635 0 321,000 45,000 936,000 0 59,303 54,025 (6,110)
5392 5711 3176 3512 5113 5611 5615 5621 5705 5713 5714 5715 5721 5723 5724 5725 5727 5728 5741 5747 5751 5759	Land Charges Scrutiny Democratic Services Head of Service Finance and Resources Pool Car CBC Crematorium Unison Duties External Audit Bank Charges Contribution to/from HRA HoS Finance & Resources Audit Financial Support Services Procurement Financial Services Housing Act Advances Insurance Apprenticeship Levy Cost Of Ex-Employees Covid-19 Response Housing Benefit Service Debtors 'NNDR Collection Council Tax Administration	(6,650) 51,375 203,135 500 (173,000) 16,310 67,510 74,500 (185,600) 0 107,030 2,130 46,244 313,480 0 286,508 45,000 936,000 (1,061,109) (19,944) 50,255 (2,596) 203,635	(8,605) 51,889 248,358 2,270 (173,000) 16,766 105,490 95,500 (185,600) 0 113,540 3,500 46,231 332,785 0 321,000 45,000 936,000 0 (29,810) 50,768 (12,265) 249,221	(7,889) 52,948 255,279 2,430 (173,000) 17,113 105,490 95,500 (185,600) 0 113,540 3,500 47,292 341,405 0 321,000 45,000 936,000 0 (3,220) 51,832 (10,261) 260,979	(7,158) 54,032 262,768 2,430 (173,000) 17,464 105,490 95,500 (185,600) 0 113,540 3,500 48,369 350,299 0 321,000 45,000 936,000 0 42,708 52,917 (8,204) 273,779	(6,414) 55,135 269,208 2,430 (173,000) 17,824 105,490 95,500 (185,600) 0 113,540 3,500 49,469 358,635 0 321,000 45,000 936,000 0 59,303 54,025 (6,110) 286,317
5392 5711 3176 3512 5113 5611 5615 5621 5705 5713 5714 5715 5721 5723 5724 5725 5727 5728 5741 5747 5751	Land Charges Scrutiny Democratic Services Head of Service Finance and Resources Pool Car CBC Crematorium Unison Duties External Audit Bank Charges Contribution to/from HRA HoS Finance & Resources Audit Financial Support Services Procurement Financial Services Housing Act Advances Insurance Apprenticeship Levy Cost Of Ex-Employees Covid-19 Response Housing Benefit Service Debtors 'NNDR Collection	(6,650) 51,375 203,135 500 (173,000) 16,310 67,510 74,500 (185,600) 0 107,030 2,130 46,244 313,480 0 286,508 45,000 936,000 (1,061,109) (19,944) 50,255 (2,596)	(8,605) 51,889 248,358 2,270 (173,000) 16,766 105,490 95,500 (185,600) 0 113,540 3,500 46,231 332,785 0 321,000 45,000 936,000 0 (29,810) 50,768 (12,265)	(7,889) 52,948 255,279 2,430 (173,000) 17,113 105,490 95,500 (185,600) 0 113,540 3,500 47,292 341,405 0 321,000 45,000 936,000 0 (3,220) 51,832 (10,261)	(7,158) 54,032 262,768 2,430 (173,000) 17,464 105,490 95,500 (185,600) 0 113,540 3,500 48,369 350,299 0 321,000 45,000 936,000 0 42,708 52,917 (8,204)	(6,414) 55,135 269,208 2,430 (173,000) 17,824 105,490 95,500 (185,600) 0 113,540 3,500 49,469 358,635 0 321,000 45,000 936,000 0 59,303 54,025 (6,110)
5392 5711 3176 3512 5113 5611 5615 5621 5705 5713 5714 5715 5721 5723 5724 5725 5727 5728 5741 5747 5751 5759	Land Charges Scrutiny Democratic Services Head of Service Finance and Resources Pool Car CBC Crematorium Unison Duties External Audit Bank Charges Contribution to/from HRA HoS Finance & Resources Audit Financial Support Services Procurement Financial Services Housing Act Advances Insurance Apprenticeship Levy Cost Of Ex-Employees Covid-19 Response Housing Benefit Service Debtors 'NNDR Collection Council Tax Administration	(6,650) 51,375 203,135 500 (173,000) 16,310 67,510 74,500 (185,600) 0 107,030 2,130 46,244 313,480 0 286,508 45,000 936,000 (1,061,109) (19,944) 50,255 (2,596) 203,635	(8,605) 51,889 248,358 2,270 (173,000) 16,766 105,490 95,500 (185,600) 0 113,540 3,500 46,231 332,785 0 321,000 45,000 936,000 0 (29,810) 50,768 (12,265) 249,221	(7,889) 52,948 255,279 2,430 (173,000) 17,113 105,490 95,500 (185,600) 0 113,540 3,500 47,292 341,405 0 321,000 45,000 936,000 0 (3,220) 51,832 (10,261) 260,979	(7,158) 54,032 262,768 2,430 (173,000) 17,464 105,490 95,500 (185,600) 0 113,540 3,500 48,369 350,299 0 321,000 45,000 936,000 0 42,708 52,917 (8,204) 273,779	(6,414) 55,135 269,208 2,430 (173,000) 17,824 105,490 95,500 (185,600) 0 113,540 3,500 49,469 358,635 0 321,000 45,000 936,000 0 59,303 54,025 (6,110) 286,317
5392 5711 3176 3512 5113 5611 5615 5621 5705 5713 5714 5715 5721 5723 5724 5725 5727 5728 5741 5747 5751 5759	Land Charges Scrutiny Democratic Services Head of Service Finance and Resources Pool Car CBC Crematorium Unison Duties External Audit Bank Charges Contribution to/from HRA HoS Finance & Resources Audit Financial Support Services Procurement Financial Services Housing Act Advances Insurance Apprenticeship Levy Cost Of Ex-Employees Covid-19 Response Housing Benefit Service Debtors 'NNDR Collection Council Tax Administration Village Hall Grants	(6,650) 51,375 203,135 500 (173,000) 16,310 67,510 74,500 (185,600) 0 107,030 2,130 46,244 313,480 0 286,508 45,000 936,000 (1,061,109) (19,944) 50,255 (2,596) 203,635 14,870	(8,605) 51,889 248,358 2,270 (173,000) 16,766 105,490 95,500 (185,600) 0 113,540 3,500 46,231 332,785 0 321,000 45,000 936,000 0 (29,810) 50,768 (12,265) 249,221 14,870	(7,889) 52,948 255,279 2,430 (173,000) 17,113 105,490 95,500 (185,600) 0 113,540 3,500 47,292 341,405 0 321,000 45,000 936,000 0 (3,220) 51,832 (10,261) 260,979 0	(7,158) 54,032 262,768 2,430 (173,000) 17,464 105,490 95,500 (185,600) 0 113,540 3,500 48,369 350,299 0 321,000 45,000 936,000 0 42,708 52,917 (8,204) 273,779 0	(6,414) 55,135 269,208 2,430 (173,000) 17,824 105,490 95,500 (185,600) 0 113,540 3,500 49,469 358,635 0 321,000 45,000 936,000 0 59,303 54,025 (6,110) 286,317 0
5392 5711 3176 3512 5113 5611 5615 5621 5705 5713 5714 5715 5721 5723 5724 5725 5727 5728 5741 5747 5751 5759	Land Charges Scrutiny Democratic Services Head of Service Finance and Resources Pool Car CBC Crematorium Unison Duties External Audit Bank Charges Contribution to/from HRA HoS Finance & Resources Audit Financial Support Services Procurement Financial Services Housing Act Advances Insurance Apprenticeship Levy Cost Of Ex-Employees Covid-19 Response Housing Benefit Service Debtors 'NNDR Collection Council Tax Administration Village Hall Grants	(6,650) 51,375 203,135 500 (173,000) 16,310 67,510 74,500 (185,600) 0 107,030 2,130 46,244 313,480 0 286,508 45,000 936,000 (1,061,109) (19,944) 50,255 (2,596) 203,635	(8,605) 51,889 248,358 2,270 (173,000) 16,766 105,490 95,500 (185,600) 0 113,540 3,500 46,231 332,785 0 321,000 45,000 936,000 0 (29,810) 50,768 (12,265) 249,221	(7,889) 52,948 255,279 2,430 (173,000) 17,113 105,490 95,500 (185,600) 0 113,540 3,500 47,292 341,405 0 321,000 45,000 936,000 0 (3,220) 51,832 (10,261) 260,979	(7,158) 54,032 262,768 2,430 (173,000) 17,464 105,490 95,500 (185,600) 0 113,540 3,500 48,369 350,299 0 321,000 45,000 936,000 0 42,708 52,917 (8,204) 273,779	(6,414) 55,135 269,208 2,430 (173,000) 17,824 105,490 95,500 (185,600) 0 113,540 3,500 49,469 358,635 0 321,000 45,000 936,000 0 59,303 54,025 (6,110) 286,317
5392 5711 3176 3512 5113 5611 5615 5621 5705 5713 5714 5715 5721 5723 5724 5725 5727 5728 5741 5747 5751 5759	Land Charges Scrutiny Democratic Services Head of Service Finance and Resources Pool Car CBC Crematorium Unison Duties External Audit Bank Charges Contribution to/from HRA HoS Finance & Resources Audit Financial Support Services Procurement Financial Services Housing Act Advances Insurance Apprenticeship Levy Cost Of Ex-Employees Covid-19 Response Housing Benefit Service Debtors 'NNDR Collection Council Tax Administration	(6,650) 51,375 203,135 500 (173,000) 16,310 67,510 74,500 (185,600) 0 107,030 2,130 46,244 313,480 0 286,508 45,000 936,000 (1,061,109) (19,944) 50,255 (2,596) 203,635 14,870	(8,605) 51,889 248,358 2,270 (173,000) 16,766 105,490 95,500 (185,600) 0 113,540 3,500 46,231 332,785 0 321,000 45,000 936,000 0 (29,810) 50,768 (12,265) 249,221 14,870	(7,889) 52,948 255,279 2,430 (173,000) 17,113 105,490 95,500 (185,600) 0 113,540 3,500 47,292 341,405 0 321,000 45,000 936,000 0 (3,220) 51,832 (10,261) 260,979 0	(7,158) 54,032 262,768 2,430 (173,000) 17,464 105,490 95,500 (185,600) 0 113,540 3,500 48,369 350,299 0 321,000 45,000 936,000 0 42,708 52,917 (8,204) 273,779 0	(6,414) 55,135 269,208 2,430 (173,000) 17,824 105,490 95,500 (185,600) 0 113,540 3,500 49,469 358,635 0 321,000 45,000 936,000 0 59,303 54,025 (6,110) 286,317 0
5392 5711 3176 3512 5113 5611 5615 5621 5705 5713 5714 5715 5721 5723 5724 5725 5727 5728 5741 5747 5751 5759	Land Charges Scrutiny Democratic Services Head of Service Finance and Resources Pool Car CBC Crematorium Unison Duties External Audit Bank Charges Contribution to/from HRA HoS Finance & Resources Audit Financial Support Services Procurement Financial Services Housing Act Advances Insurance Apprenticeship Levy Cost Of Ex-Employees Covid-19 Response Housing Benefit Service Debtors 'NNDR Collection Council Tax Administration Village Hall Grants Total for Corporate Resources Directorate	(6,650) 51,375 203,135 500 (173,000) 16,310 67,510 74,500 (185,600) 0 107,030 2,130 46,244 313,480 0 286,508 45,000 936,000 (1,061,109) (19,944) 50,255 (2,596) 203,635 14,870	(8,605) 51,889 248,358 2,270 (173,000) 16,766 105,490 95,500 (185,600) 0 113,540 3,500 46,231 332,785 0 321,000 45,000 936,000 0 (29,810) 50,768 (12,265) 249,221 14,870	(7,889) 52,948 255,279 2,430 (173,000) 17,113 105,490 95,500 (185,600) 0 113,540 3,500 47,292 341,405 0 321,000 45,000 936,000 0 (3,220) 51,832 (10,261) 260,979 0	(7,158) 54,032 262,768 2,430 (173,000) 17,464 105,490 95,500 (185,600) 0 113,540 3,500 48,369 350,299 0 321,000 45,000 936,000 0 42,708 52,917 (8,204) 273,779 0	(6,414) 55,135 269,208 2,430 (173,000) 17,824 105,490 95,500 (185,600) 0 113,540 3,500 49,469 358,635 0 321,000 45,000 936,000 0 59,303 54,025 (6,110) 286,317 0
5392 5711 3176 3512 5113 5611 5615 5621 5705 5713 5714 5715 5721 5723 5724 5725 5727 5728 5741 5747 5751 5759	Land Charges Scrutiny Democratic Services Head of Service Finance and Resources Pool Car CBC Crematorium Unison Duties External Audit Bank Charges Contribution to/from HRA HoS Finance & Resources Audit Financial Support Services Procurement Financial Services Housing Act Advances Insurance Apprenticeship Levy Cost Of Ex-Employees Covid-19 Response Housing Benefit Service Debtors 'NNDR Collection Council Tax Administration Village Hall Grants	(6,650) 51,375 203,135 500 (173,000) 16,310 67,510 74,500 (185,600) 0 107,030 2,130 46,244 313,480 0 286,508 45,000 936,000 (1,061,109) (19,944) 50,255 (2,596) 203,635 14,870	(8,605) 51,889 248,358 2,270 (173,000) 16,766 105,490 95,500 (185,600) 0 113,540 3,500 46,231 332,785 0 321,000 45,000 936,000 0 (29,810) 50,768 (12,265) 249,221 14,870	(7,889) 52,948 255,279 2,430 (173,000) 17,113 105,490 95,500 (185,600) 0 113,540 3,500 47,292 341,405 0 321,000 45,000 936,000 0 (3,220) 51,832 (10,261) 260,979 0	(7,158) 54,032 262,768 2,430 (173,000) 17,464 105,490 95,500 (185,600) 0 113,540 3,500 48,369 350,299 0 321,000 45,000 936,000 0 42,708 52,917 (8,204) 273,779 0	(6,414) 55,135 269,208 2,430 (173,000) 17,824 105,490 95,500 (185,600) 0 113,540 3,500 49,469 358,635 0 321,000 45,000 936,000 0 59,303 54,025 (6,110) 286,317 0
5392 5711 3176 3512 5113 5611 5615 5621 5705 5713 5714 5715 5721 5723 5724 5725 5727 5728 5741 5747 5751 5759	Land Charges Scrutiny Democratic Services Head of Service Finance and Resources Pool Car CBC Crematorium Unison Duties External Audit Bank Charges Contribution to/from HRA HoS Finance & Resources Audit Financial Support Services Procurement Financial Services Housing Act Advances Insurance Apprenticeship Levy Cost Of Ex-Employees Covid-19 Response Housing Benefit Service Debtors 'NNDR Collection Council Tax Administration Village Hall Grants Total for Corporate Resources Directorate	(6,650) 51,375 203,135 500 (173,000) 16,310 67,510 74,500 (185,600) 0 107,030 2,130 46,244 313,480 0 286,508 45,000 936,000 (1,061,109) (19,944) 50,255 (2,596) 203,635 14,870	(8,605) 51,889 248,358 2,270 (173,000) 16,766 105,490 95,500 (185,600) 0 113,540 3,500 46,231 332,785 0 321,000 45,000 936,000 0 (29,810) 50,768 (12,265) 249,221 14,870	(7,889) 52,948 255,279 2,430 (173,000) 17,113 105,490 95,500 (185,600) 0 113,540 3,500 47,292 341,405 0 321,000 45,000 936,000 0 (3,220) 51,832 (10,261) 260,979 0	(7,158) 54,032 262,768 2,430 (173,000) 17,464 105,490 95,500 (185,600) 0 113,540 3,500 48,369 350,299 0 321,000 45,000 936,000 0 42,708 52,917 (8,204) 273,779 0	(6,414) 55,135 269,208 2,430 (173,000) 17,824 105,490 95,500 (185,600) 0 113,540 3,500 49,469 358,635 0 321,000 45,000 936,000 0 59,303 54,025 (6,110) 286,317 0
5392 5711 3176 3512 5113 5611 5615 5621 5705 5713 5714 5715 5721 5723 5724 5725 5727 5728 5741 5747 5751 5759	Land Charges Scrutiny Democratic Services Head of Service Finance and Resources Pool Car CBC Crematorium Unison Duties External Audit Bank Charges Contribution to/from HRA HoS Finance & Resources Audit Financial Support Services Procurement Financial Services Housing Act Advances Insurance Apprenticeship Levy Cost Of Ex-Employees Covid-19 Response Housing Benefit Service Debtors 'NNDR Collection Council Tax Administration Village Hall Grants Total for Corporate Resources Directorate Growth & Economic Development	(6,650) 51,375 203,135 500 (173,000) 16,310 67,510 74,500 (185,600) 0 107,030 2,130 46,244 313,480 0 286,508 45,000 936,000 (1,061,109) (19,944) 50,255 (2,596) 203,635 14,870	(8,605) 51,889 248,358 2,270 (173,000) 16,766 105,490 95,500 (185,600) 0 113,540 3,500 46,231 332,785 0 321,000 45,000 936,000 0 (29,810) 50,768 (12,265) 249,221 14,870	(7,889) 52,948 255,279 2,430 (173,000) 17,113 105,490 95,500 (185,600) 0 113,540 3,500 47,292 341,405 0 321,000 45,000 936,000 0 (3,220) 51,832 (10,261) 260,979 0	(7,158) 54,032 262,768 2,430 (173,000) 17,464 105,490 95,500 (185,600) 0 113,540 3,500 48,369 350,299 0 321,000 45,000 936,000 0 42,708 52,917 (8,204) 273,779 0	(6,414) 55,135 269,208 2,430 (173,000) 17,824 105,490 95,500 (185,600) 0 113,540 3,500 49,469 358,635 0 321,000 45,000 936,000 0 59,303 54,025 (6,110) 286,317 0
5392 5711 3176 3512 5113 5611 5615 5621 5705 5713 5714 5715 5721 5723 5724 5725 5727 5728 5741 5747 5751 5759 5781	Land Charges Scrutiny Democratic Services Head of Service Finance and Resources Pool Car CBC Crematorium Unison Duties External Audit Bank Charges Contribution to/from HRA HoS Finance & Resources Audit Financial Support Services Procurement Financial Services Housing Act Advances Insurance Apprenticeship Levy Cost Of Ex-Employees Covid-19 Response Housing Benefit Service Debtors 'NNDR Collection Council Tax Administration Village Hall Grants Total for Corporate Resources Directorate Growth & Economic Development Director Growth & Economic Development	(6,650) 51,375 203,135 500 (173,000) 16,310 67,510 74,500 (185,600) 0 107,030 2,130 46,244 313,480 0 286,508 45,000 936,000 (1,061,109) (19,944) 50,255 (2,596) 203,635 14,870	(8,605) 51,889 248,358 2,270 (173,000) 16,766 105,490 95,500 (185,600) 0 113,540 3,500 46,231 332,785 0 321,000 45,000 936,000 0 (29,810) 50,768 (12,265) 249,221 14,870	(7,889) 52,948 255,279 2,430 (173,000) 17,113 105,490 95,500 (185,600) 0 113,540 3,500 47,292 341,405 0 321,000 45,000 936,000 0 (3,220) 51,832 (10,261) 260,979 0	(7,158) 54,032 262,768 2,430 (173,000) 17,464 105,490 95,500 (185,600) 0 113,540 3,500 48,369 350,299 0 321,000 45,000 936,000 0 42,708 52,917 (8,204) 273,779 0	(6,414) 55,135 269,208 2,430 (173,000) 17,824 105,490 95,500 (185,600) 0 113,540 3,500 49,469 358,635 0 321,000 45,000 936,000 0 59,303 54,025 (6,110) 286,317 0
5392 5711 3176 3512 5113 5611 5615 5621 5705 5713 5714 5715 5721 5723 5724 5725 5727 5728 5741 5747 5751 5751 5751 5759 5781	Land Charges Scrutiny Democratic Services Head of Service Finance and Resources Pool Car CBC Crematorium Unison Duties External Audit Bank Charges Contribution to/from HRA HoS Finance & Resources Audit Financial Support Services Procurement Financial Services Housing Act Advances Insurance Apprenticeship Levy Cost Of Ex-Employees Covid-19 Response Housing Benefit Service Debtors 'NNDR Collection Council Tax Administration Village Hall Grants Total for Corporate Resources Directorate Growth & Economic Development Director Growth & Economic Development	(6,650) 51,375 203,135 500 (173,000) 16,310 67,510 74,500 (185,600) 0 107,030 2,130 46,244 313,480 0 286,508 45,000 936,000 (1,061,109) (19,944) 50,255 (2,596) 203,635 14,870 63,510	(8,605) 51,889 248,358 2,270 (173,000) 16,766 105,490 95,500 (185,600) 0 113,540 3,500 46,231 332,785 0 321,000 45,000 936,000 0 (29,810) 50,768 (12,265) 249,221 14,870 6,400,346	(7,889) 52,948 255,279 2,430 (173,000) 17,113 105,490 95,500 (185,600) 0 113,540 3,500 47,292 341,405 0 321,000 45,000 936,000 0 (3,220) 51,832 (10,261) 260,979 0 64,457	(7,158) 54,032 262,768 2,430 (173,000) 17,464 105,490 95,500 (185,600) 0 113,540 3,500 48,369 350,299 0 321,000 45,000 936,000 0 42,708 52,917 (8,204) 273,779 0	(6,414) 55,135 269,208 2,430 (173,000) 17,824 105,490 95,500 (185,600) 0 113,540 3,500 49,469 358,635 0 321,000 45,000 936,000 0 59,303 54,025 (6,110) 286,317 0
5392 5711 3176 3512 5113 5611 5615 5621 5705 5713 5714 5715 5721 5723 5724 5725 5727 5728 5741 5747 5751 5759 5781	Land Charges Scrutiny Democratic Services Head of Service Finance and Resources Pool Car CBC Crematorium Unison Duties External Audit Bank Charges Contribution to/from HRA HoS Finance & Resources Audit Financial Support Services Procurement Financial Services Housing Act Advances Insurance Apprenticeship Levy Cost Of Ex-Employees Covid-19 Response Housing Benefit Service Debtors 'NNDR Collection Council Tax Administration Village Hall Grants Total for Corporate Resources Directorate Growth & Economic Development Director Growth & Economic Development	(6,650) 51,375 203,135 500 (173,000) 16,310 67,510 74,500 (185,600) 0 107,030 2,130 46,244 313,480 0 286,508 45,000 936,000 (1,061,109) (19,944) 50,255 (2,596) 203,635 14,870	(8,605) 51,889 248,358 2,270 (173,000) 16,766 105,490 95,500 (185,600) 0 113,540 3,500 46,231 332,785 0 321,000 45,000 936,000 0 (29,810) 50,768 (12,265) 249,221 14,870	(7,889) 52,948 255,279 2,430 (173,000) 17,113 105,490 95,500 (185,600) 0 113,540 3,500 47,292 341,405 0 321,000 45,000 936,000 0 (3,220) 51,832 (10,261) 260,979 0	(7,158) 54,032 262,768 2,430 (173,000) 17,464 105,490 95,500 (185,600) 0 113,540 3,500 48,369 350,299 0 321,000 45,000 936,000 0 42,708 52,917 (8,204) 273,779 0	(6,414) 55,135 269,208 2,430 (173,000) 17,824 105,490 95,500 (185,600) 0 113,540 3,500 49,469 358,635 0 321,000 45,000 936,000 0 59,303 54,025 (6,110) 286,317 0
5392 5711 3176 3512 5113 5611 5615 5621 5705 5713 5714 5715 5721 5723 5724 5725 5727 5728 5741 5747 5751 5751 5751 5759 5781	Land Charges Scrutiny Democratic Services Head of Service Finance and Resources Pool Car CBC Crematorium Unison Duties External Audit Bank Charges Contribution to/from HRA HoS Finance & Resources Audit Financial Support Services Procurement Financial Services Housing Act Advances Insurance Apprenticeship Levy Cost Of Ex-Employees Covid-19 Response Housing Benefit Service Debtors 'NNDR Collection Council Tax Administration Village Hall Grants Total for Corporate Resources Directorate Growth & Economic Development Director Growth & Economic Development Director of Growth & Economic Development	(6,650) 51,375 203,135 500 (173,000) 16,310 67,510 74,500 (185,600) 0 107,030 2,130 46,244 313,480 0 286,508 45,000 936,000 (1,061,109) (19,944) 50,255 (2,596) 203,635 14,870 5,536,414	(8,605) 51,889 248,358 2,270 (173,000) 16,766 105,490 95,500 (185,600) 0 113,540 3,500 46,231 332,785 0 321,000 45,000 936,000 0 (29,810) 50,768 (12,265) 249,221 14,870 6,400,346	(7,889) 52,948 255,279 2,430 (173,000) 17,113 105,490 95,500 (185,600) 0 113,540 3,500 47,292 341,405 0 321,000 45,000 936,000 0 (3,220) 51,832 (10,261) 260,979 0 6,105,392	(7,158) 54,032 262,768 2,430 (173,000) 17,464 105,490 95,500 (185,600) 0 113,540 3,500 48,369 350,299 0 321,000 45,000 936,000 0 42,708 52,917 (8,204) 273,779 0 6,380,160	(6,414) 55,135 269,208 2,430 (173,000) 17,824 105,490 95,500 (185,600) 0 113,540 3,500 49,469 358,635 0 321,000 45,000 936,000 0 59,303 54,025 (6,110) 286,317 0 6,566,104
5392 5711 3176 3512 5113 5611 5621 5705 5713 5714 5715 5721 5723 5724 5725 5727 5728 5741 5747 5751 5759 5781	Land Charges Scrutiny Democratic Services Head of Service Finance and Resources Pool Car CBC Crematorium Unison Duties External Audit Bank Charges Contribution to/from HRA HoS Finance & Resources Audit Financial Support Services Procurement Financial Services Housing Act Advances Insurance Apprenticeship Levy Cost Of Ex-Employees Covid-19 Response Housing Benefit Service Debtors 'NNDR Collection Council Tax Administration Village Hall Grants Total for Corporate Resources Directorate Growth & Economic Development Director of Growth & Economic Development Drainage Engineers	(6,650) 51,375 203,135 500 (173,000) 16,310 67,510 74,500 (185,600) 0 107,030 2,130 46,244 313,480 0 286,508 45,000 936,000 (1,061,109) (19,944) 50,255 (2,596) 203,635 14,870 5,536,414	(8,605) 51,889 248,358 2,270 (173,000) 16,766 105,490 95,500 (185,600) 0 113,540 3,500 46,231 332,785 0 321,000 45,000 936,000 0 (29,810) 50,768 (12,265) 249,221 14,870 6,400,346	(7,889) 52,948 255,279 2,430 (173,000) 17,113 105,490 95,500 (185,600) 0 113,540 3,500 47,292 341,405 0 321,000 45,000 936,000 0 (3,220) 51,832 (10,261) 260,979 0 6,105,392	(7,158) 54,032 262,768 2,430 (173,000) 17,464 105,490 95,500 (185,600) 0 113,540 3,500 48,369 350,299 0 321,000 45,000 936,000 0 42,708 52,917 (8,204) 273,779 0 6,380,160	(6,414) 55,135 269,208 2,430 (173,000) 17,824 105,490 95,500 (185,600) 0 113,540 3,500 49,469 358,635 0 321,000 45,000 936,000 0 59,303 54,025 (6,110) 286,317 0 6,566,104
5392 5711 3176 3512 5113 5611 5615 5621 5705 5713 5714 5715 5721 5723 5724 5725 5727 5728 5741 5751 5759 5781 1143 3135 3172 3241	Land Charges Scrutiny Democratic Services Head of Service Finance and Resources Pool Car CBC Crematorium Unison Duties External Audit Bank Charges Contribution to/from HRA HoS Finance & Resources Audit Financial Support Services Procurement Financial Services Housing Act Advances Insurance Apprenticeship Levy Cost Of Ex-Employees Covid-19 Response Housing Benefit Service Debtors 'NNDR Collection Council Tax Administration Village Hall Grants Total for Corporate Resources Directorate Growth & Economic Development Director Growth & Economic Development Drainage Engineers Car Parks	(6,650) 51,375 203,135 500 (173,000) 16,310 67,510 74,500 (185,600) 0 107,030 2,130 46,244 313,480 0 286,508 45,000 936,000 (1,061,109) (19,944) 50,255 (2,596) 203,635 14,870 5,536,414	(8,605) 51,889 248,358 2,270 (173,000) 16,766 105,490 95,500 (185,600) 0 113,540 3,500 46,231 332,785 0 321,000 45,000 936,000 0 (29,810) 50,768 (12,265) 249,221 14,870 6,400,346	(7,889) 52,948 255,279 2,430 (173,000) 17,113 105,490 95,500 (185,600) 0 113,540 3,500 47,292 341,405 0 321,000 45,000 936,000 0 (3,220) 51,832 (10,261) 260,979 0 64,457 41,318 104,279 43,920	(7,158) 54,032 262,768 2,430 (173,000) 17,464 105,490 95,500 (185,600) 0 113,540 3,500 48,369 350,299 0 321,000 45,000 936,000 0 42,708 52,917 (8,204) 273,779 0 6,380,160 67,589 42,374 108,677 44,670	(6,414) 55,135 269,208 2,430 (173,000) 17,824 105,490 95,500 (185,600) 0 113,540 3,500 49,469 358,635 0 321,000 45,000 936,000 0 59,303 54,025 (6,110) 286,317 0 6,566,104
5392 5711 3176 3512 5113 5611 5621 5705 5713 5714 5715 5721 5723 5724 5725 5727 5728 5741 5747 5751 5759 5781	Land Charges Scrutiny Democratic Services Head of Service Finance and Resources Pool Car CBC Crematorium Unison Duties External Audit Bank Charges Contribution to/from HRA HoS Finance & Resources Audit Financial Support Services Procurement Financial Services Housing Act Advances Insurance Apprenticeship Levy Cost Of Ex-Employees Covid-19 Response Housing Benefit Service Debtors 'NNDR Collection Council Tax Administration Village Hall Grants Total for Corporate Resources Directorate Growth & Economic Development Director of Growth & Economic Development Drainage Engineers	(6,650) 51,375 203,135 500 (173,000) 16,310 67,510 74,500 (185,600) 0 107,030 2,130 46,244 313,480 0 286,508 45,000 936,000 (1,061,109) (19,944) 50,255 (2,596) 203,635 14,870 5,536,414	(8,605) 51,889 248,358 2,270 (173,000) 16,766 105,490 95,500 (185,600) 0 113,540 3,500 46,231 332,785 0 321,000 45,000 936,000 0 (29,810) 50,768 (12,265) 249,221 14,870 6,400,346	(7,889) 52,948 255,279 2,430 (173,000) 17,113 105,490 95,500 (185,600) 0 113,540 3,500 47,292 341,405 0 321,000 45,000 936,000 0 (3,220) 51,832 (10,261) 260,979 0 6,105,392	(7,158) 54,032 262,768 2,430 (173,000) 17,464 105,490 95,500 (185,600) 0 113,540 3,500 48,369 350,299 0 321,000 45,000 936,000 0 42,708 52,917 (8,204) 273,779 0 6,380,160	(6,414) 55,135 269,208 2,430 (173,000) 17,824 105,490 95,500 (185,600) 0 113,540 3,500 49,469 358,635 0 321,000 45,000 936,000 0 59,303 54,025 (6,110) 286,317 0 6,566,104
5392 5711 3176 3512 5113 5611 5615 5621 5705 5713 5714 5715 5721 5723 5724 5725 5727 5728 5741 5747 5751 5759 5781 1143 3135 3172 3241 3247	Land Charges Scrutiny Democratic Services Head of Service Finance and Resources Pool Car CBC Crematorium Unison Duties External Audit Bank Charges Contribution to/from HRA HoS Finance & Resources Audit Financial Support Services Procurement Financial Services Housing Act Advances Insurance Apprenticeship Levy Cost Of Ex-Employees Covid-19 Response Housing Benefit Service Debtors 'NNDR Collection Council Tax Administration Village Hall Grants Total for Corporate Resources Directorate Growth & Economic Development Director of Growth & Economic Development Drainage Engineers Car Parks Street Names/Lights	(6,650) 51,375 203,135 500 (173,000) 16,310 67,510 74,500 (185,600) 0 107,030 2,130 46,244 313,480 0 286,508 45,000 936,000 (1,061,109) (19,944) 50,255 (2,596) 203,635 14,870 5,536,414	(8,605) 51,889 248,358 2,270 (173,000) 16,766 105,490 95,500 (185,600) 0 113,540 3,500 46,231 332,785 0 321,000 45,000 936,000 0 (29,810) 50,768 (12,265) 249,221 14,870 6,400,346	(7,889) 52,948 255,279 2,430 (173,000) 17,113 105,490 95,500 (185,600) 0 113,540 3,500 47,292 341,405 0 321,000 45,000 936,000 0 (3,220) 51,832 (10,261) 260,979 0 64,457 41,318 104,279 43,920 6,000	(7,158) 54,032 262,768 2,430 (173,000) 17,464 105,490 95,500 (185,600) 0 113,540 3,500 48,369 350,299 0 321,000 45,000 936,000 0 42,708 52,917 (8,204) 273,779 0 6,380,160 67,589 42,374 108,677 44,670 6,000	(6,414) 55,135 269,208 2,430 (173,000) 17,824 105,490 95,500 (185,600) 0 113,540 3,500 49,469 358,635 0 321,000 45,000 936,000 0 59,303 54,025 (6,110) 286,317 0 6,566,104
5392 5711 3176 3512 5113 5611 5615 5621 5705 5713 5714 5715 5721 5723 5724 5725 5727 5728 5741 5747 5751 5759 5781 1143 3135 3172 3241 3247 3249	Land Charges Scrutiny Democratic Services Head of Service Finance and Resources Pool Car CBC Crematorium Unison Duties External Audit Bank Charges Contribution to/from HRA HoS Finance & Resources Audit Financial Support Services Procurement Financial Services Housing Act Advances Insurance Apprenticeship Levy Cost Of Ex-Employees Covid-19 Response Housing Benefit Service Debtors 'NNDR Collection Council Tax Administration Village Hall Grants Total for Corporate Resources Directorate Growth & Economic Development Director of Growth & Economic Development Drainage Engineers Car Parks Street Names/Lights Footpath Orders	(6,650) 51,375 203,135 500 (173,000) 16,310 67,510 74,500 (185,600) 0 107,030 2,130 46,244 313,480 0 286,508 45,000 936,000 (1,061,109) (19,944) 50,255 (2,596) 203,635 14,870 5,536,414	(8,605) 51,889 248,358 2,270 (173,000) 16,766 105,490 95,500 (185,600) 0 113,540 3,500 46,231 332,785 0 321,000 45,000 936,000 0 (29,810) 50,768 (12,265) 249,221 14,870 6,400,346	(7,889) 52,948 255,279 2,430 (173,000) 17,113 105,490 95,500 (185,600) 0 113,540 3,500 47,292 341,405 0 321,000 45,000 936,000 0 (3,220) 51,832 (10,261) 260,979 0 6,105,392 64,457 41,318 104,279 43,920 6,000 (400)	(7,158) 54,032 262,768 2,430 (173,000) 17,464 105,490 95,500 (185,600) 0 113,540 3,500 48,369 350,299 0 321,000 45,000 936,000 0 42,708 52,917 (8,204) 273,779 0 6,380,160 67,589 42,374 108,677 44,670 6,000 (400)	(6,414) 55,135 269,208 2,430 (173,000) 17,824 105,490 95,500 (185,600) 0 113,540 3,500 49,469 358,635 0 321,000 45,000 936,000 0 59,303 54,025 (6,110) 286,317 0 6,566,104
5392 5711 3176 3512 5113 5611 5621 5705 5713 5714 5715 5721 5723 5724 5725 5727 5728 5741 5751 5759 5781 1143 3135 3172 3241 3247 3249 3265	Land Charges Scrutiny Democratic Services Head of Service Finance and Resources Pool Car CBC Crematorium Unison Duties External Audit Bank Charges Contribution to/from HRA HOS Finance & Resources Audit Financial Support Services Procurement Financial Services Housing Act Advances Insurance Apprenticeship Levy Cost Of Ex-Employees Covid-19 Response Housing Benefit Service Debtors 'NNDR Collection Council Tax Administration Village Hall Grants Total for Corporate Resources Directorate Growth & Economic Development Director of Growth & Economic Development Drainage Engineers Car Parks Street Names/Lights Footpath Orders Dams And Fishing Ponds	(6,650) 51,375 203,135 500 (173,000) 16,310 67,510 74,500 (185,600) 0 107,030 2,130 46,244 313,480 0 286,508 45,000 936,000 (1,061,109) (19,944) 50,255 (2,596) 203,635 14,870 5,536,414 63,510 38,475 80,065 41,890 4,230 (1,200) 17,245	(8,605) 51,889 248,358 2,270 (173,000) 16,766 105,490 95,500 (185,600) 0 113,540 3,500 46,231 332,785 0 321,000 45,000 936,000 0 (29,810) 50,768 (12,265) 249,221 14,870 6,400,346 61,423 40,125 99,892 43,180 6,000 (400) (450)	(7,889) 52,948 255,279 2,430 (173,000) 17,113 105,490 95,500 (185,600) 0 113,540 3,500 47,292 341,405 0 321,000 45,000 936,000 0 (3,220) 51,832 (10,261) 260,979 0 6,105,392 64,457 41,318 104,279 43,920 6,000 (400) (450)	(7,158) 54,032 262,768 2,430 (173,000) 17,464 105,490 95,500 (185,600) 0 113,540 3,500 48,369 350,299 0 321,000 45,000 936,000 0 42,708 52,917 (8,204) 273,779 0 6,380,160 67,589 42,374 108,677 44,670 6,000 (400) (450)	(6,414) 55,135 269,208 2,430 (173,000) 17,824 105,490 95,500 (185,600) 0 113,540 3,500 49,469 358,635 0 321,000 45,000 936,000 0 59,303 54,025 (6,110) 286,317 0 6,566,104 70,820 40,570 112,053 44,670 6,000 (400) (450)
5392 5711 3176 3512 5113 5611 5615 5621 5705 5713 5714 5715 5721 5723 5724 5725 5727 5728 5741 5747 5751 5759 5781 1143 3135 3172 3241 3247 3249	Land Charges Scrutiny Democratic Services Head of Service Finance and Resources Pool Car CBC Crematorium Unison Duties External Audit Bank Charges Contribution to/from HRA HoS Finance & Resources Audit Financial Support Services Procurement Financial Services Housing Act Advances Insurance Apprenticeship Levy Cost Of Ex-Employees Covid-19 Response Housing Benefit Service Debtors 'NNDR Collection Council Tax Administration Village Hall Grants Total for Corporate Resources Directorate Growth & Economic Development Director of Growth & Economic Development Drainage Engineers Car Parks Street Names/Lights Footpath Orders	(6,650) 51,375 203,135 500 (173,000) 16,310 67,510 74,500 (185,600) 0 107,030 2,130 46,244 313,480 0 286,508 45,000 936,000 (1,061,109) (19,944) 50,255 (2,596) 203,635 14,870 5,536,414	(8,605) 51,889 248,358 2,270 (173,000) 16,766 105,490 95,500 (185,600) 0 113,540 3,500 46,231 332,785 0 321,000 45,000 936,000 0 (29,810) 50,768 (12,265) 249,221 14,870 6,400,346	(7,889) 52,948 255,279 2,430 (173,000) 17,113 105,490 95,500 (185,600) 0 113,540 3,500 47,292 341,405 0 321,000 45,000 936,000 0 (3,220) 51,832 (10,261) 260,979 0 6,105,392 64,457 41,318 104,279 43,920 6,000 (400)	(7,158) 54,032 262,768 2,430 (173,000) 17,464 105,490 95,500 (185,600) 0 113,540 3,500 48,369 350,299 0 321,000 45,000 936,000 0 42,708 52,917 (8,204) 273,779 0 6,380,160 67,589 42,374 108,677 44,670 6,000 (400)	(6,414) 55,135 269,208 2,430 (173,000) 17,824 105,490 95,500 (185,600) 0 113,540 3,500 49,469 358,635 0 321,000 45,000 936,000 0 59,303 54,025 (6,110) 286,317 0 6,566,104

3283	Northwood	0	0	0	0	0
3811	Closed Circuit Television	0	440	460	490	490
4412	Midway Business Centre	(63,445)	(61,100)	(60,740)	(60,360)	(60,300)
4425	Coney Green Business Centre	(158,040)	(107,928)	(102,916)	(97,701)	(96,928)
4523	Estates Administration	287,100	338,594	347,897	357,246	364,927
5205	Mill Lane	243,962	272,471	278,355	283,946	285,424
5206	Mill Lane Land	(5,150)	0	0	0	0
5209	Facilities Management	51,225	45,610	42,770	42,930	46,090
5210	Pioneer House	(51,593)	(40,400)	(37,966)	(36,898)	(42,461)
0.405	Head of Service Housing & Economic Development	405.075	000 000	044.050	0.40.007	004.004
3165	Housing Options Team	195,375	209,382	214,252	219,097	224,061
3740	Strategic Housing	55,982	56,861	57,962	59,087	60,235
3741	Housing Ambition Project	0	0	0	0	0
3743	Manufacturing Zone Bid	15,960	0	0	0	0
3747	Homeless Temp Accomodation	16,665	(41,556)	(40,789)	(40,005)	(42,807)
3748	Homelessness Grant	1,610	22,000	62,000	62,000	62,000
3749	Empty Properties	2,599	2,000	2,000	2,000	2,000
3750	Housing Growth	14,825	15,009	15,367	11,788	0
3751	Care Call System	0	0	0	0	0
3752	Homeless Bond Scheme	1,660	0	0	0	0
3754	Rough Sleepers	(30,776)	0	0	0	0
3755	PRS Access Fund	37,500	0	0	0	0
4211	Tourism Promotions	18,500	12,500	12,500	12,500	12,500
4238	Working Communities Strategy	70,925	72,772	74,217	75,692	77,197
4240	Project X	0	0	0	0	0
4351	Alliance	0	0	0	0	0
4512	Growth Agenda	13,430	22,674	23,007	23,350	23,497
4516	Clay Cross OPE	0	0	0	0	0
4517	Economic Development	156,700	158,323	161,276	164,286	167,354
4519	The Avenue, Wingerworth	0	0	0	0	0
4520	Killamarsh/Eckington OPE	53,381	0	0	0	0
4524	New Towns Fund	138,545	0	0	0	0
4526	Sheffield City Region	4,000	4,000	4,000	4,000	4,000
4527	Dronfield Civic Centre	50,000		, _		
			12.464	0 12 717	12.073	12.224
5750	HoS Economic Development & Housing	45,330	12,464	12,717	12,973	13,234
	Total for Growth & Economic Davelanment Directorets	4 400 445	1 242 000	1 205 400	1 264 004	4 272 770
	Total for Growth & Economic Development Directorate	1,409,415	1,243,886	1,325,493	1,364,881	1,373,776
	Investment Properties					
4411	Stonebroom Industrial Estate	(59,700)	(41,560)	(41,459)	(41,356)	(41,356)
4413	Clay Cross Industrial Estate	(84,600)	(80,000)	(79,950)	(79,905)	(79,900)
4415	Norwood Industrial Estate	(225,400)	(221,615)	(221,500)	(221,390)	(221,380)
4417	Eckington Business Park	(6,200)	(13,000)	(13,000)	(13,000)	(13,000)
4418	Rotherside Court Eckington Business Unit	(23,720)	(12,865)	(12,270)	(11,660)	(11,525)
4423	Pavillion Workshops Holmewood	(89,800)	(81,990)	(81,880)	(81,780)	(81,780)
4432	Miscellaneous Properties	20,150	37,120	37,785	38,455	38,470
	Total for Investment Properties	(469,270)	(413,910)	(412,274)	(410,636)	(410,471)

INCOME Dwelling Rents Non-Dwelling Rents	Current Budget 2020/21 (30,743,726) (420,817)	Original Budget 2021/22 (31,120,048) (433,422)	Original Budget 2022/23 (31,017,571) (437,222)	Original Budget 2023/24 (30,915,071) (441,022)	Original Budget 2024/25 (30,812,625) (442,022)
Charges for Services and Facilities Contributions Towards Expenditure	(137,700) (50,000)	(144,639) (50,000)	(144,348) (50,000)	(144,060) (50,000)	(143,778) (50,000)
INCOME TOTAL	(31,352,243)	(31,748,109)	(31,649,141)	(31,550,153)	(31,448,425)
EXPENDITURE Repairs & Maintenance Supervision & Management Rents, Rates & Taxes Depreciation Provision for Doubtful Debts Debt Management Expenses	5,185,929 6,252,560 110,000 7,764,936 250,000 11,500	5,185,929 6,204,703 110,000 7,764,937 250,000 11,500	5,185,929 6,207,213 110,000 7,764,937 250,000 11,500	5,185,929 6,209,776 110,000 7,764,937 250,000 11,500	5,185,929 6,212,404 110,000 7,764,937 250,000 11,500
EXPENDITURE TOTAL	19,574,925	19,527,069	19,529,579	19,532,142	19,534,770
NET COST OF SERVICES	(11,777,318)	(12,221,040)	(12,119,562)	(12,018,011)	(11,913,655)
Corporate & Democratic Core	185,450	185,450	185,450	185,450	185,450
NET COST OF HRA SERVICES	(11,591,868)	(12,035,590)	(11,934,112)	(11,832,561)	(11,728,205)
HRA Debt, and Reserve charges Interest Payable Interest Receivable Contribution to Major Repairs Reserve Contribution to(from) Earmarked Reserves	5,081,477 (61,206) 3,554,064 3,017,533	5,015,777 (61,511) 9,409,241 (2,327,917)	4,917,088 (62,256) 5,274,063 1,805,217	4,898,790 (63,362) 7,046,063 (48,930)	4,903,953 (64,505) 7,046,063 (157,306)
(Surplus)/Deficit on HRA Services	0	0	0	0	0
Opening HRA Balance Transfers (to)/from Balances Transfers (to)/from Balances Closing HRA Balance	(3,000,000) 0 (3,000,000)	(3,000,000) 0 (3,000,000)	(3,000,000) 0 (3,000,000)	(3,000,000) 0 (3,000,000)	(3,000,000) 0 (3,000,000)

Capital Expenditure	Current Budget 2020/21 £	Original Budget 2021/22 £	Original Budget 2022/23 £	Original Budget 2023/24 £	Original Budget 2024/25 £
Housing Revenue Account					
HRA Capital Works	9,164,000	10,647,000	10,509,000	10,441,000	10,441,000
HRA Capital Works - Non Traditional Properties Green Homes EWI - Mickley	0 2,725,000	7,152,178 500,000	2,530,000 0	4,370,000 0	4,370,000 0
EWI Scheme - Heath & Pilsley	520,000	0 000	0	0	0
Pine View, Danesmoor	1,071,000	0	0	0	0
North Wingfield New Build Scheme	66,000	0	0	0	0
Stock Purchase Programme (1-4-1) Acquisitions and Disposals (RHL)	2,751,730 500,000	3,000,000 500,000	3,000,000 500.000	3,000,000 500,000	3,000,000 500,000
North Wingfield New Build Project	2,015,000	0	300,000	0	300,000
Garage Demolitions	23,000	23,000	23,000	23,000	23,000
Concrete Balconies	115,000	0	0	0	0
Parking Solutions	288,000	288,000	288,000	288,000	288,000
HRA - Capital Expenditure	19,238,730	22,110,178	16,850,000	18,622,000	18,622,000
General Fund					
Private Sector Housing Grants (DFG's)	630,000	742,410	742,410	742,410	742,410
ICT Schemes	214,000	35,000	160,000	63,000	63,000
Clay Cross Football Pitch	10,000	0	0	0	0
Asset Refurbishment - General Roller Shutter Doors	667,000 42,000	500,000 0	500,000 0	500,000 0	500,000 0
Eckington Pool Carbon Efficiencies Programme	42,000	1,015,000	0	0	0
Eckington Pool Roof Replacement	77,000	0	0	0	0
Replacement of Vehicles	1,126,000	661,000	3,007,000	956,000	558,000
Contaminated Land Killamarsh Leisure Centre	42,000 0	0 1,000,000	0	0	0
Northwood Grant	510,000	0	0	0	0
General Fund Capital Expenditure	3,318,000	3,953,410	4,409,410	2,261,410	1,863,410
Total Capital Expenditure	22,556,730	26,063,588	21,259,410	20,883,410	20,485,410
Operited Filmonology	0000/04	0004/00	0000/00	0000/04	0000/04
Capital Financing	2020/21	2021/22	2022/23	2023/24	2023/24
Housing Revenue Account					
Major Repairs Reserve	(11,319,000)	(17,174,178)	(13,039,000)	(14,811,000)	(14,811,000)
Prudential Borrowing - HRA Development Reserve	(1,476,000) (3,883,211)	(2,100,000) (391,000)	(2,100,000) (311,000)	(2,100,000) (311,000)	(2,100,000) (311,000)
Capital Receipts Reserve	(350,000)	(350,000)	(350,000)	(350,000)	(350,000)
Grants	(570,000)	(1,045,000)	0	0	0
1-4-1 Receipts HRA Capital Financing	(1,640,519) (19,238,730)	(1,050,000) (22,110,178)	(1,050,000) (16,850,000)	(1,050,000) (18,622,000)	(1,050,000) (18,622,000)
TIKA Capital I mancing	(19,230,730)	(22,110,170)	(10,030,000)	(10,022,000)	(10,022,000)
General Fund					
Disabled Facilities Grant External Grant - Lottery Funded Schemes	(610,000) (10,000)	(722,410) 0	(722,410) 0	(722,410) 0	(722,410)
External Grant - Contaminated Land	(42,000)	0	0	0	0
External Grant - Carbon Efficiencies	0	(1,015,000)	0	0	0
Prudential Borrowing - Vehicles	(1,126,000)	(661,000)	(3,007,000)	(956,000)	(558,000)
Prudential Borrowing - Eckington Pool Roof	(77,000)	(4.000.000)	0	0	0
Prudential Borrowing - Killamarsh Leisure Centre RCCO - Roller Shutter Doors	0 (42,000)	(1,000,000)	0	0	0
Useable Capital Receipts	(901,000)	(555,000)	(680,000)	(583,000)	(583,000)
1-4-1 Receipts	(510,000)	0	0	0	0
General Fund Capital Financing	(3,318,000)	(3,953,410)	(4,409,410)	(2,261,410)	(1,863,410)
UDA Danielania (C					
HRA Development Reserve					
Opening Balance	(1,456,000)	(1,456,000)	(1,456,000)	(2,900,217)	
Opening Balance Amount due in year	(3,883,211)	(391,000)	(1,755,217)	(311,000)	(2,900,217) (311,000)
Opening Balance					(311,000) 311,000
Opening Balance Amount due in year Amount used in year Closing Balance	(3,883,211) 3,883,211	(391,000) 391,000	(1,755,217) 311,000	(311,000) 311,000	
Opening Balance Amount due in year Amount used in year Closing Balance Major Repairs Reserve	(3,883,211) 3,883,211 (1,456,000)	(391,000) 391,000 (1,456,000)	(1,755,217) 311,000 (2,900,217)	(311,000) 311,000 (2,900,217)	(311,000) 311,000 (2,900,217)
Opening Balance Amount due in year Amount used in year Closing Balance	(3,883,211) 3,883,211	(391,000) 391,000	(1,755,217) 311,000	(311,000) 311,000	(311,000) 311,000
Opening Balance Amount due in year Amount used in year Closing Balance Major Repairs Reserve Opening Balance Amount due in year Amount used in year	(3,883,211) 3,883,211 (1,456,000) (176,000) (11,319,000) 11,319,000	(391,000) 391,000 (1,456,000) (176,000) (17,174,178) 17,174,178	(1,755,217) 311,000 (2,900,217) (176,000) (13,039,000) 13,039,000	(311,000) 311,000 (2,900,217) (176,000) (14,811,000) 14,811,000	(311,000) 311,000 (2,900,217) (176,000) (14,811,000) 14,811,000
Opening Balance Amount due in year Amount used in year Closing Balance Major Repairs Reserve Opening Balance Amount due in year	(3,883,211) 3,883,211 (1,456,000) (176,000) (11,319,000)	(391,000) 391,000 (1,456,000) (176,000) (17,174,178)	(1,755,217) 311,000 (2,900,217) (176,000) (13,039,000)	(311,000) 311,000 (2,900,217) (176,000) (14,811,000)	(311,000) 311,000 (2,900,217) (176,000) (14,811,000) 14,811,000
Opening Balance Amount due in year Amount used in year Closing Balance Major Repairs Reserve Opening Balance Amount due in year Amount used in year	(3,883,211) 3,883,211 (1,456,000) (176,000) (11,319,000) 11,319,000	(391,000) 391,000 (1,456,000) (176,000) (17,174,178) 17,174,178	(1,755,217) 311,000 (2,900,217) (176,000) (13,039,000) 13,039,000	(311,000) 311,000 (2,900,217) (176,000) (14,811,000) 14,811,000	(311,000) 311,000 (2,900,217) (176,000) (14,811,000) 14,811,000
Opening Balance Amount due in year Amount used in year Closing Balance Major Repairs Reserve Opening Balance Amount due in year Amount used in year Closing Balance Capital Receipts Reserve Opening Balance Opening Balance	(3,883,211) 3,883,211 (1,456,000) (176,000) (11,319,000) 11,319,000 (176,000)	(391,000) 391,000 (1,456,000) (17,174,178) 17,174,178 (176,000) (933,000)	(1,755,217) 311,000 (2,900,217) (176,000) (13,039,000) 13,039,000 (176,000)	(311,000) 311,000 (2,900,217) (176,000) (14,811,000) 14,811,000 (176,000)	(311,000) 311,000 (2,900,217) (176,000) (14,811,000) 14,811,000 (176,000)
Opening Balance Amount due in year Amount used in year Closing Balance Major Repairs Reserve Opening Balance Amount due in year Amount used in year Closing Balance Capital Receipts Reserve Opening Balance Income expected in year	(3,883,211) 3,883,211 (1,456,000) (176,000) (11,319,000) 11,319,000 (176,000) (1,384,000) (4,000,000)	(391,000) 391,000 (1,456,000) (176,000) (17,174,178) 17,174,178 (176,000) (933,000) (3,600,000)	(1,755,217) 311,000 (2,900,217) (176,000) (13,039,000) 13,039,000 (176,000) (1,828,000) (3,600,000)	(311,000) 311,000 (2,900,217) (176,000) (14,811,000) 14,811,000 (176,000) (2,598,000) (3,600,000)	(311,000) 311,000 (2,900,217) (176,000) (14,811,000) (176,000) (3,465,000) (3,600,000)
Opening Balance Amount due in year Amount used in year Closing Balance Major Repairs Reserve Opening Balance Amount used in year Closing Balance Closing Balance Capital Receipts Reserve Opening Balance Income expected in year Allowable Debt/Pooling Expenses	(3,883,211) 3,883,211 (1,456,000) (176,000) (11,319,000) (176,000) (1,384,000) (4,000,000) 3,200,000	(391,000) 391,000 (1,456,000) (176,000) (17,174,178) 17,174,178 (176,000) (933,000) (3,600,000) 1,800,000	(1,755,217) 311,000 (2,900,217) (176,000) (13,039,000) 13,039,000 (176,000) (1,828,000) (3,600,000) 1,800,000	(311,000) 311,000 (2,900,217) (176,000) (14,811,000) (176,000) (2,598,000) (3,600,000) 1,800,000	(311,000) 311,000 (2,900,217) (176,000) (14,811,000) (176,000) (3,465,000) (3,600,000) 1,800,000
Opening Balance Amount due in year Amount used in year Closing Balance Major Repairs Reserve Opening Balance Amount due in year Amount used in year Closing Balance Capital Receipts Reserve Opening Balance Income expected in year	(3,883,211) 3,883,211 (1,456,000) (176,000) (11,319,000) 11,319,000 (176,000) (1,384,000) (4,000,000)	(391,000) 391,000 (1,456,000) (176,000) (17,174,178) 17,174,178 (176,000) (933,000) (3,600,000)	(1,755,217) 311,000 (2,900,217) (176,000) (13,039,000) 13,039,000 (176,000) (1,828,000) (3,600,000)	(311,000) 311,000 (2,900,217) (176,000) (14,811,000) 14,811,000 (176,000) (2,598,000) (3,600,000)	(311,000) 311,000 (2,900,217) (176,000) (14,811,000) (176,000) (3,465,000) (3,600,000)
Opening Balance Amount due in year Amount used in year Closing Balance Major Repairs Reserve Opening Balance Amount due in year Amount used in year Closing Balance Capital Receipts Reserve Opening Balance Income expected in year Allowable Debt/Pooling Expenses Amount used in year Closing Balance	(3,883,211) 3,883,211 (1,456,000) (176,000) (11,319,000) (176,000) (1,384,000) (4,000,000) 3,200,000 1,251,000	(391,000) 391,000 (1,456,000) (17,174,178) 17,174,178 (176,000) (933,000) (3,600,000) 1,800,000 905,000	(1,755,217) 311,000 (2,900,217) (176,000) (13,039,000) 13,039,000 (176,000) (1,828,000) (3,600,000) 1,800,000 1,030,000	(311,000) 311,000 (2,900,217) (176,000) (14,811,000) (176,000) (2,598,000) (3,600,000) 1,800,000 933,000	(311,000) 311,000 (2,900,217) (176,000) (14,811,000) (176,000) (3,465,000) (3,600,000) 1,800,000 933,000
Opening Balance Amount due in year Amount used in year Closing Balance Major Repairs Reserve Opening Balance Amount due in year Amount used in year Closing Balance Capital Receipts Reserve Opening Balance Income expected in year Allowable Debt/Pooling Expenses Amount used in year	(3,883,211) 3,883,211 (1,456,000) (176,000) (11,319,000) (176,000) (1,384,000) (4,000,000) 3,200,000 1,251,000	(391,000) 391,000 (1,456,000) (17,174,178) 17,174,178 (176,000) (933,000) (3,600,000) 1,800,000 905,000	(1,755,217) 311,000 (2,900,217) (176,000) (13,039,000) 13,039,000 (176,000) (1,828,000) (3,600,000) 1,800,000 1,030,000	(311,000) 311,000 (2,900,217) (176,000) (14,811,000) (176,000) (2,598,000) (3,600,000) 1,800,000 933,000	(311,000) 311,000 (2,900,217) (176,000) (14,811,000) (176,000) (3,465,000) (3,600,000) 1,800,000 933,000
Opening Balance Amount due in year Amount used in year Closing Balance Major Repairs Reserve Opening Balance Amount due in year Amount due in year Closing Balance Capital Receipts Reserve Opening Balance Income expected in year Allowable Debt/Pooling Expenses Amount used in year Closing Balance Capital Receipts Reserve Opening Balance Capital Receipts Reserve 1-4-1 receipts Opening Balance Capital Receipts Reserve 1-4-1 receipts Opening Balance Income expected in year	(3,883,211) 3,883,211 (1,456,000) (176,000) (11,319,000) 11,319,000 (176,000) (4,000,000) 3,200,000 1,251,000 (933,000) (1,909,000) (650,000)	(391,000) 391,000 (1,456,000) (17,174,178) 17,174,178 (176,000) (933,000) (3,600,000) 1,800,000 905,000 (1,828,000) (408,481) (950,000)	(1,755,217) 311,000 (2,900,217) (176,000) (13,039,000) (176,000) (1,828,000) (3,600,000) 1,800,000 1,030,000 (2,598,000) (308,481) (950,000)	(311,000) 311,000 (2,900,217) (176,000) (14,811,000) (176,000) (2,598,000) (3,600,000) 1,800,000 933,000 (3,465,000) (208,481) (950,000)	(311,000) 311,000 (2,900,217) (176,000) (14,811,000) (176,000) (3,465,000) (3,600,000) 1,800,000 933,000 (4,332,000) (108,481) (950,000)
Opening Balance Amount due in year Amount used in year Closing Balance Major Repairs Reserve Opening Balance Amount due in year Amount used in year Amount used in year Closing Balance Capital Receipts Reserve Opening Balance Income expected in year Allowable Debt/Pooling Expenses Amount used in year Closing Balance Capital Receipts Reserve 1-4-1 receipts Opening Balance Income expected in year Closing Balance Capital Receipts Reserve 1-4-1 receipts Opening Balance Income expected in year Amount used in year	(3,883,211) 3,883,211 (1,456,000) (176,000) (11,319,000) 11,319,000 (176,000) (4,000,000) 3,200,000 1,251,000 (933,000) (1,909,000) (650,000) 2,150,519	(391,000) 391,000 (1,456,000) (17,174,178) 17,174,178 (176,000) (933,000) (3,600,000) 1,800,000 905,000 (1,828,000) (408,481) (950,000) 1,050,000	(1,755,217) 311,000 (2,900,217) (176,000) (13,039,000) 13,039,000 (176,000) (1,828,000) (3,600,000) 1,800,000 1,030,000 (2,598,000) (308,481) (950,000) 1,050,000	(311,000) 311,000 (2,900,217) (176,000) (14,811,000) 14,811,000 (176,000) (2,598,000) (3,600,000) 1,800,000 933,000 (3,465,000) (208,481) (950,000) 1,050,000	(311,000) 311,000 (2,900,217) (176,000) (14,811,000) (14,811,000) (3,465,000) (3,600,000) (4,332,000) (4,332,000) (108,481) (950,000) 1,050,000
Opening Balance Amount due in year Amount used in year Closing Balance Major Repairs Reserve Opening Balance Amount due in year Amount used in year Closing Balance Capital Receipts Reserve Opening Balance Income expected in year Allowable Debt/Pooling Expenses Amount used in year Closing Balance Capital Receipts Reserve Opening Balance Income expected in year Closing Balance Capital Receipts Reserve 1-4-1 receipts Opening Balance Income expected in year	(3,883,211) 3,883,211 (1,456,000) (176,000) (11,319,000) 11,319,000 (176,000) (4,000,000) 3,200,000 1,251,000 (933,000) (1,909,000) (650,000)	(391,000) 391,000 (1,456,000) (17,174,178) 17,174,178 (176,000) (933,000) (3,600,000) 1,800,000 905,000 (1,828,000) (408,481) (950,000)	(1,755,217) 311,000 (2,900,217) (176,000) (13,039,000) (176,000) (1,828,000) (3,600,000) 1,800,000 1,030,000 (2,598,000) (308,481) (950,000)	(311,000) 311,000 (2,900,217) (176,000) (14,811,000) (176,000) (2,598,000) (3,600,000) 1,800,000 933,000 (3,465,000) (208,481) (950,000)	(311,000) 311,000 (2,900,217) (176,000) (14,811,000) (176,000) (3,465,000) (3,600,000) 1,800,000 933,000 (4,332,000) (108,481) (950,000)